

Agile Project Management V2 Metapm

Your Hands-On, "In-the-Trenches" Guide to Successfully Leading Agile Projects Agile methods promise to infuse development with unprecedented flexibility, speed, and value and these promises are attracting IT organizations worldwide. However, agile methods often fail to clearly define the manager's role, and many managers have been reluctant to buy in. Now, expert project manager Sanjiv Augustine introduces agility "from the manager's point of view, offering a proven management framework that addresses everything from team building to project control. Augustine bridges the disconnect between the assumptions and techniques of traditional and agile management, demonstrating why agility is better aligned with today's project realities, and how to simplify your transition. Using a detailed case study, he shows how agile methods can scale to succeed in even the largest projects: Defining a high-value role for the manager in agile project environments Refocusing on "outcomes--not rigid plans, processes, or controls Structuring and building adaptive, self-organizing "organic teams" Forming a guiding vision that aligns your team behind a common purpose Empowering your team with the information it needs to succeed Managing the flow of customer value from one creative stage to the next Leveraging your team members strengths as "whole persons" Implementing full-life-cycle agility: from planning and coding to maintenance and knowledge transfer Customizing agile methods to your unique environment Becoming an "adaptive leader" who can inspire and energize agile teams Whether you're a technical or business manager, "Managing Agile Projects" gives you all the tools you need to implement agility in "your environment and reap its full benefits. "Managing Agile Projects is part of the Robert C. Martin series. (c) Copyright Pearson Education. All rights reserved.

The objective of this standard is to provide a framework of principles for directors to use when evaluating, directing and monitoring the information and communication technology (ICT) portfolio for their organisations. This standard for the corporate governance of ICT is aligned with the set of standards headed by AS 8000-2003.

More than a buzzword, agile is a powerful business tool for all. To the uninitiated, agile is a software development and project management process involving white boards, colored Post-it Notes, and stand-up meetings. It may seem as though agile doesn't and won't ever apply to you. But agile is here to stay, and its benefits can be realized beyond IT and project management into other areas of your business. If you're a leader, it's worth exploring how your group can benefit from the higher productivity and morale agile brings. Agile: The Insights You Need from Harvard Business Review brings you today's most essential thinking on agile, from exploring the conditions under which agile is most effective and easiest to implement to reducing new-product development risk to bringing the most valuable products and features to market

faster and more predictably. The lessons in this book will help you introduce agile into a broader range of activities and accelerate profitable growth for your company. Business is changing. Will you adapt or be left behind? Get up to speed and deepen your understanding of the topics that are shaping your company's future with the Insights You Need from Harvard Business Review series. Featuring HBR's smartest thinking on fast-moving issues--blockchain, cybersecurity, AI, and more--each book provides the foundational introduction and practical case studies your organization needs to compete today and collects the best research, interviews, and analysis to get it ready for tomorrow. You can't afford to ignore how these issues will transform the landscape of business and society. The Insights You Need series will help you grasp these critical ideas--and prepare you and your company for the future.

A small book to explore the game-changing idea of a Self unLimited adventure at work. Contains explanations, stories and activities to use in making personal change.

'The Effective Change Manager' is designed for change management practitioners, employers, authors, academics and anyone with an interest in this growing professional discipline of change management. This first edition The Change Management Body of Knowledge (CMBok) draws on the experience of more than six hundred change management professionals in thirty countries. Starting with what change managers do - 'The Effective Change Manager' describes what change managers must know in order to display those competencies effectively - and to deliver change successfully. The Change Management Institute (CMI) is an independent professional organization that is uniquely positioned to promote and advance the interests of Change Management. Since 2005, the CMI has been providing opportunities for change management professionals to build knowledge and skills and network with other professionals.

The development of the Agile Movement, whatever the area of application or discipline, comes from the famous "faster, cheaper, better" maxim. As such, the agile manufacturing paradigm rests on four principles: response to change and uncertainty, supplying highly customized products, synthesis of diverse technologies, and intra-enterprise and inter-enterprise integration. For the reader interested in agile project management applications, response to changes, and transformations and its impact on managing projects, this book is a must-read. Various insights are covered, including: how to master complexity and changes in projects, economy, and society; how interaction between the project management team and project owners can influence risk management; how to move beyond the traditional mechanistic project management approach; how to include agile principles into an improved Logical Framework Analysis structure; what the impact is of agile principles on project management organizations what kind of innovative project management practice supports agile principles; and much more.

Agile development processes foster better collaboration, innovation, and results. So why limit their use to software projects—when you can transform your entire business? Written by agile-mentoring expert Jochen Krebs, this book illuminates the opportunities—and rewards—of applying agile processes to your overall IT portfolio. Whether project manager, business analyst, or

executive—you'll understand the business drivers behind agile portfolio management. And learn best practices for optimizing results. Use agile processes to align IT and business strategy Adapt and extend core agile processes Orchestrate the collaboration between IT and business vision Eliminate wish-list driven requirements, and manage expectations instead Optimize the balance of projects, resources, and assets in your portfolio Use metrics to communicate project status, quality, even team morale Create a portfolio strategy consistent with the goals of the organization Achieve organizational and process transparency Manage your business with agility—and help maximize the returns!

Effective Project Management; The PRINCE2 method book is the official guide for the PRINCE2 Foundation and Practitioner exams. They are the first steps to becoming an effective project manager and gain your project management professional certification.

Organizations continue to experience project issues associated with poor performance on requirements-related activities. This guide will give you the tools you need to excel in requirements development and management — components of the larger field of business analysis and a critical competence for project, program and portfolio management. Requirements Management: A Practice Guide is a bridge between A Guide to the Project Management Body of Knowledge (PMBOK® Guide), which speaks to requirements development and management from a high-level perspective, and Business Analysis for Practitioners: A Practice Guide, which describes requirements development and management at a detailed and practical level. This practice guide is the middle ground, offering project managers, program managers, teams members and stakeholders the opportunity to learn more about the requirements process

"The Standard for Portfolio Management - Fourth Edition is a major up- date to the third edition. There are three major changes: 1) The new book is now a principle-based standard in which the applicability has achieved greater universality. 2) The breadth of the new standard is broader, en- compassing a portfolio life cycle, aligning with complexity and system theories, portfolio stakeholder management and portfolio value management. 3) The depth has also been increased to include a section on capability and capacity, a major rework on governance management, and significant insights in value management and stakeholder management. As a principle-based standard, the 'how' of portfolio management is largely removed, and thus, even with a significant addition of concepts and practices, the new standard is nearly 20 percent shorter in length than the previous edition. This is a significant trade-off. To address the 'hows, ' select members of the core team decided to work together to write this book, Implementing Project Portfolio Management: A Companion Guide to the Standard for Portfolio Management"-

PRINCE2 (Projects In Controlled Environments) is the new standard project management method for government IT departments & is increasingly being used by both public & private sector companies. This book offers an overview of its methodology.

Managing Disruption & Improving Outcomes by Having Conversations that Really Matter With Foreword by Arie van Bennekum, Co-Author of The Agile Manifesto In Responsive Agile Coaching Niall McShane draws on over a decade of agile coaching experience to document a clear and well-researched model that lifts the lid on how agile coaching actually works. The book starts by defining what the role of agile coach has become in recent times before putting forward a field-tested and theoretically sound model for conducting agile coaching conversations.

Packed full of real life stories from authentic coaching work you'll laugh and cry with the characters as you learn what it takes to be one of the best agile coaches in the current market. Drawing from areas such as neuroscience, mindfulness, behavioral psychology and unlearning

theory this book is focused on when and how to have conversations that matter with clients during times of change. The central point in the book argues that agile coaches are more than the sum of their competencies; they need to execute the right "moves and steps" during coaching conversations. The model Niall outlines is built around one moment that matters in all agile coaching conversations; Niall calls this the responsive moment. Sensing this moment and responding in a way that best serves the needs of the client and the organization is what the book guides you to be able to do (consistently). The Responsive Agile Coaching model is a dynamic flow-based approach to delivering agile coaching as a service. It dispels the thinking that agile coaching needs to be delivered by a person with the title of agile coach and aims to "open source" it as a skill anyone can develop. This book puts the 'coaching' back into agile coaching by providing a model to balance the agile expert and coaching elements of agile coaching. Responsive Agile Coaching is part theory, part practical guide book and part story telling. The book has been written to cater for readers from all backgrounds who are looking to change the way they work; managers, leaders, change agents as well as agile coaches will find insights and inspiration in this book.

This is more than a book; it's a playbook for anyone in a management or leadership position who wishes to become more conscious of their impact on others. It's about the words chosen to intentionally or unintentionally motivate people. Conducted as a social experiment during hard lock-down in Melbourne, Australia, people were asked to contribute the words they use in their pursuit to use the language of leadership. Talk Like A Leader is a compilation of the words used by people around the world and more than 30 exercises for the reader to use to practise and use this collection of words in their daily lives. Yet, there's more to talking when aiming to inspire and influence others. Talking is accompanied by Walking and Chalking - how you behave and how you write, type and text to bring your words to life. Talk Like A Leader works through the English alphabet, from A-Z, uncovering words that you've most likely thought of and those which you've never considered as words that inspire and influence others to follow you. Talk Like A Leader will take you either one hour to read or several months if you follow the many activities and exercises recommended to grow your leadership skills. This playbook is designed to encourage the reader to write, highlight and stick post-it notes on all the pages and even photocopy pages to be able to share the activities encourages for team members of the reader.

Training Within Industry is the structural genesis of Lean Manufacturing and the heart of kaizen, the practice of small continuous improvements. From the Toyota Production System to the standardization of training retail sales clerks, Training Within Industry proves that true innovation is timeless. The training material contained in this 8 ½ X 11", 84 page Training Within Industry book is as applicable today as it was when it was first written down, decades ago. The Job Instruction Training Program is based upon the idea that the proper instructing of employees is done not just by telling, but by showing, telling and following up. Because of the time taken to properly instruct its employees a company will see less scrap, rework and rejects, as well as see fewer accidents due to misinformation. The importance of a well instructed work force cannot be emphasized enough and through the use of this book you will discover how to: Properly instruct workers on their job Prepare and train instructors on how to train new employees Reduce training time and increase safety on the job Get continuous, positive results through training This streamlined method of instruction can, and will, help in training both new and experienced workers and will dramatically cut down employee training time. Through the use of sample scenarios and discussion topics, the key elements to implementing a great training program are outlined. Through practice, breakdowns, and repetition the T.W.I. Job Instruction book leads the way to a greater, better trained work force. A short, intensive training program for supervisors and job instructors presented by Training Within Industry Service in cooperation with Federal and State representatives for Vocational Education.

Sponsoring Change applies to all types of organisations and sectors. Its use will improve governance, bringing greater rewards to organisations undertaking significant projects as well as to their owners and to wider stakeholders.

Projects and programmes should achieve a return on the investment made by the owner or sponsor. This return is now thought of as the benefits that accrue from the investment: some financial, others perhaps harder to define, but nonetheless just as important in justifying the investment. Making sure that they are realised, and that unanticipated benefits are maximised, is as important as the initial justification, and without that many projects have earned a bad name for project management. This publication provides comprehensive guidance on how to manage delivery of the benefits used to justify investment in change. It provides guidance for all involved in successful change delivery from senior responsible owners and directors through to portfolio, programme and project managers. The guidance is the source material for an accredited qualification from APMG-International

The second edition of Project Sponsorship—which includes an Appendix with new case studies, expanded assessment tools, and templates—shows how project sponsors and project managers can develop the skills they need to manage successful projects. Randall L. Englund and Alfonso Bucero—experts in the field of project management—have written the definitive guide for educating all stakeholders on the nature of project sponsorship. They describe in detail the responsibilities of the project sponsor, from communications and liaison, selection and training, problem solving, mentoring, and feedback, to the review of project execution. The project sponsor and manager learn how to negotiate effectively with each other and the project team to achieve their commitments.

Designing hardware using Scrum methods. A text for university students.

Earned value is a project management technique that is emerging as a valuable tool in the management of all projects, including and, in particular, software projects. In its most simple form, earned value equates to fundamental project management. This is not a new book, but rather it is an updated book. Authors Quentin Fleming and Joel Koppelman have made some important additions. In many cases, there will be no changes to a given section. But in other sections, the authors have made substantial revisions to what they had described in the first edition. Fleming and Koppelman's goal remains the same with this update; describe earned value project management in its most fundamental form, for application to all projects, of any size or complexity. Writing in an easy-to-read, friendly, and humorous style characteristic of the best teachers, Fleming and Koppelman have identified the minimum requirements that they feel are necessary to use earned value as a simple tool for project managers. They have also witnessed the use of simple earned value on software projects, and find it particularly exciting. Realistically, a Cost Performance Index (CPI) is the same whether the project is a multibillion-dollar high-technology project, or a simple one hundred thousand-dollar software project. A CPI is a CPI ... period. It is a solid metric that reflects the health of the project. In every chapter, Fleming and Koppelman stick with using simple stories to define their central concept. Their project examples range from peeling potatoes to building a house. Examples are in round numbers, and most formulas get no more complicated than one number divided by another. Earned Value ProjectManagement--second edition may be the best-written, most easily understood project management book on the market today. Project managers will welcome this fresh translation of jargon into ordinary English. The authors have mastered a unique early-warning signal of impending cost problems in time for the project manager to react.

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