

Certified Scrum Professional Study Guide

The Professional Product Owner's Guide to Maximizing Value with Scrum "This book presents a method of communicating our desires, cogently, coherently, and with a minimum of fuss and bother." —Ken Schwaber, Chairman & Founder, Scrum.org The role of the Product Owner is more crucial than ever. But it's about much more than mechanics: it's about taking accountability and refocusing on value as the primary objective of all you do. In The Professional Product Owner, two leading experts in successful Scrum product ownership show exactly how to do this. You'll learn how to identify where value can be found, measure it, and maximize it throughout your entire product lifecycle. Drawing on their combined 40+ years of experience in using agile and Scrum in product management, Don McGreal and Ralph Jocham guide you through all facets of envisioning, emerging, and maturing a product using the Scrum framework. McGreal and Jocham discuss strategy, showing how to connect Vision, Value, and Validation in ROI-focused agile product management. They lay out Scrum best-practices for managing complexity and continuously delivering value, and they define the concrete practices and tools you can use to manage Product Backlogs and release plans, all with the goal of making you a more successful Product Owner. Throughout, the authors share revealing personal experiences that illuminate obstacles to success and show how they can be overcome. Define success from the "outside in," using external customer-driven measurements to guide development and maximize value Bring empowerment and entrepreneurship to the Product Owner's role, and align everyone behind a shared business model Use Evidence-Based Management (EBMgt) to invest in the right places, make smarter decisions, and reduce risk Effectively apply Scrum's Product Owner role, artifacts, and events Populate and manage Product Backlogs, and use just-in-time specifications Plan and manage releases, improve transparency, and reduce technical debt Scale your product, not your Scrum Use Scrum to inject autonomy, mastery, and purpose into your product team's work Whatever your role in product management or agile development, this guide will help you deliver products that offer more value, more rapidly, and more often. Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

Introduces a realistic approach to leading, managing, and growing your Agile team or organization. Written for current managers and developers moving into management, Appelo shares insights that are grounded in modern complex systems theory, reflecting the intense complexity of modern software development. Recognizes that today's organizations are living, networked systems; that you can't simply let them run themselves; and that management is primarily about people and relationships. Deepens your understanding of how organizations and Agile teams work, and gives you tools to solve your own problems. Identifies the most valuable elements of Agile management, and helps you improve each of them.

Hiren Doshi, Scrum.org Professional Scrum Trainer & Coach in his book, Scrum Insights for Practitioners: The Scrum Guide Companion helps the practitioners master the Scrum framework by gaining in-depth practical insights and helps answer questions like: What are some common myths, mysteries, and misconceptions of Scrum? The Scrum Guide recommends three to nine

members in a Development Team, but we have fifteen members. Is this Scrum? Can you share some tactics to do effective Sprint Planning, Daily Scrum, Sprint Review, Sprint Retrospective, and Product Backlog Refinement? My designation is development manager. Does this mean I have no role in Scrum? How is Scrum Empirical? Can Scrum Master and Product Owner be the same person? We don't have a Scrum Master. Are we still practicing Scrum? What does Self-Organization really mean? How does Scrum embrace the four values and twelve principles of the Agile Manifesto? Please share a case study on Scrum based product development? Recommendations for the book from the Scrum champions Take advantage of Hiren's vast experience and avoid making the common errors people make as they begin their journey. This book contains a wealth of practical information that will be useful to readers as they work to implement the basic theory found in The Scrum Guide-Steve Porter, team member, Scrum.org In his book Scrum Insights for Practitioners, Hiren has extended the core rules of The Scrum Guide with practices he has found useful. Hiren answers questions regarding Scrum that potentially remain unanswered even after one reads The Scrum Guide. Hiren dismantles common misconceptions about Scrum, regardless of the source of such misconceptions. Hiren elaborates on basic information provided in The Scrum Guide, as well as on the principles underlying Scrum-Gunther Verheyen, Author of "Scrum - A Pocket Guide, a Smart Travel Companion" Hiren Doshi has written a fine companion to The Scrum Guide, filling in some of the intentional gaps left in the Scrum framework. Using this companion along with The Scrum Guide will undoubtedly improve the outlook for those teams that internalize its teachings."-Charles Bradley, ScrumCrazy.com This book will help you understand the nuances of Scrum. It takes a very practical approach toward implementing Scrum without compromising on its values and principles. A useful and handy reference for Scrum practitioners!-Gopinath R, Agile coach and practitioner

A practical field guide to the practice of scrum, an agile software project management methodology.

This is the digital copy of the printed book (Copyright © 2001). With detailed scenarios, imaginative illustrations, and step-by-step instructions, consultant and speaker Norman L. Kerth guides readers through productive, empowering retrospectives of project performance. Whether your shop calls them postmortems or postpartums or something else, project retrospectives offer organizations a formal method for preserving the valuable lessons learned from the successes and failures of every project. These lessons and the changes identified by the community will foster stronger teams and savings on subsequent efforts. For a retrospective to be effective and successful, though, it needs to be safe. Kerth shows facilitators and participants how to defeat the fear of retribution and establish an air of mutual trust. One tool is Kerth's Prime Directive: Regardless of what we discover, we must understand and truly believe that everyone did the best job he or she could, given what was known at the time, his or her skills and abilities, the resources available, and the situation at hand. Applying years of experience as a project retrospective facilitator for software organizations, Kerth reveals his secrets for managing the sensitive, often emotionally charged issues that arise as teams relive and learn from each project.

“Our job as Scrum professionals is to continually improve our ability to use Scrum to deliver products and services that help customers achieve valuable outcomes. This book will help you to improve your ability to apply Scrum.” –From the Foreword by

Ken Schwaber, co-author of *Scrum Mastering Professional Scrum* is for anyone who wants to deliver increased value by using Scrum more effectively. Leading Scrum practitioners Stephanie Ockerman and Simon Reindl draw on years of Scrum training and coaching to help you return to first principles and apply Scrum with the professionalism required to achieve its transformative potential. The authors aim to help you focus on proven Scrum approaches for improving quality, getting and using fast feedback, and becoming more adaptable, instead of “going through the motions” and settling for only modest improvements. Whether you’re a Scrum Master, Development Team member, or Product Owner, you’ll find practical advice for facing challenges with transparency and courage, overcoming a wide array of common challenges, and continually improving your Scrum practice. Realistically assess your current Scrum practice, and identify areas for improvement Recognize what a great Scrum Team looks like and get there Focus on “Done”—not “sort-of-Done” or “almost-Done” Measure and optimize the value delivered by every Product Increment Improve the way you plan, develop, and grow Clear away wider organizational impediments to agility and professionalism Overcome common misconceptions that stand in the way of progress Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

Agile Practice Guide – First Edition has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition*, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

The brain of a Scrum Team is the Product Owner. Product Owners maximize the value of the product and optimize the work of the Development Team. It is essential for the professionals playing this role to standardize their knowledge of product ownership and benchmark their learning. This book is a clear and concise guide to those preparing for Scrum.org Professional Scrum Product Owner 1 (PSPO 1) assessment certification. The book covers the thorough scope of assessment areas and provides more than 120 practice questions.

This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

A Step by Step Guide to Agile Project Management, Scrum, and the PSM 1 Scrum Master Certification Agile Scrum Crash Course is a quick and complete guide on all you need to know to learn the essentials of Agile Project Management and Scrum. It will also help you prepare for the Professional Scrum Master Certification, PSM 1 and pass on your first attempt. Written in simple language with easy to understand examples, it has been especially written for beginners. No matter what your industry background is, you will be able to quickly learn the fundamentals of Agile and Scrum and start

using them on your projects. Complete Overview of Agile project management and Scrum Pass the PSM 1, Scrum Master Certification on your first try Learn Agile Values and the Agile manifesto The Difference between Waterfall and Agile Project Management What is a Sprint - A Step by Step Walkthrough Learn the concepts of the Official Scrum Guide in simple language Learn about Scrum Roles, Scrum Events, and Scrum Artifacts Scrum Roles - Product Owner, Scrum Master, Development Team Scrum Events - Sprint Planning, Daily Scrum, Sprint Retrospective, Sprint Review Scrum Artifacts - Product Backlog, Sprint Backlog, Increment And more - User stories, Story Points, Definition of Done Agile concepts have been used for decades (if not centuries) in complexity theory, war theory, project management, sociology, and most sciences. Agile practices show us how to "think about" and manage the work required for solving complicated and complex problems. The Scrum Guide says Scrum is for solving complex adaptive problems. In the last 25 years or so, agile concepts have become popular in software development, and there are several pathways you could take in order to be agile. One of these pathways is Scrum, the most popular agile software process in the world. This study guide has two purposes. The first is to help you pass the Certified Scrum Master test. The second is to give you a deeper understanding of Scrum so that you can begin to apply it successfully to your real world needs.

Extreme Programming Installed explains the core principles of Extreme Programming and details each step in the XP development cycle. This book conveys the essence of the XP approach--techniques for implementation, obstacles likely to be encountered, and experience-based advice for successful execution.

Scrum, as a new way of product development, delivers high value. Authentic knowledge body of Scrum is Scrum Guide. It is too dense to absorb without context and correlations. This book reveals Scrum as defined in 'The Scrum Guide 2016' with context and correlations using Active Learning technique. It is all-in-one guide for Professional Scrum Master (PSM 1) aspirants, with comprehensive Scrum material, tips, and 250+ practice questions.

Improve and Accelerate Software Delivery for Large, Distributed, Complex Projects The Nexus Framework is the simplest, most effective approach to applying Scrum at scale across multiple teams, sites, and time zones. Created by Scrum.org--the pioneering Scrum training and certification organization founded by Scrum co-creator Ken Schwaber--Nexus draws on decades of experience to address the unique challenges teams face in coming together, sharing work, and managing and minimizing dependencies. The Nexus™ Framework for Scaling Scrum is a concise book that shows how Nexus helps teams to deliver a complex, multi-platform, software-based product in short, frequent cycles, without sacrificing consistency or quality, and without adding unnecessary complexity or straying from Scrum's core principles. Using an extended case study, the authors illustrate how Nexus helps teams solve common scaling challenges like reducing cross-team dependencies, preserving team self-organization and transparency, and ensuring

accountability. Understand the challenges of delivering working, integrated product increments with multiple teams, and how Nexus addresses them Form a Nexus around a new or existing product and learn how that Nexus sets goals and plans its work Run Sprints within a Nexus, provide transparency into progress, conduct effective Nexus Sprint reviews, and use Nexus Sprint Retrospectives to continuously improve Overcome the distributed team collaboration challenges This PSM(R) book aims to aid the participants to fully understand what Scrum is and how it works. PSM stands for Professional Scrum Master, a certification for the professionals who intend to work in an Agile Scrum environment. It is also valuable for people who are already working in Agile environment and try to find solution to their current process problems. Taking such certification validates your knowledge depth about Scrum and equips you with an authenticated admittance. Preparation for this exam can be easy, but you have to know what to focus on. Here we provide you with a full preparation to Pass your Exam from the 1st Try. This book helps participants to inculcate a profound understanding of servant leadership, through which they can act as Scrum Master and PASS their PSM Exam from the 1st Try, Using the latest Questions and detailed Explanation. Prepare for the Assessment The assessment is difficu

Examining the questions most commonly asked by students attending Certified Scrum Master (CSM) and Certified Scrum Product Owner (CSPO) classes, The ScrumMaster Study Guide provides an accessible introduction to the concepts of Scrum and agile development. It compiles the insights gained by the author in teaching more than 100 CSM classes and countless seminars. Describing how to sell agile development to upper management and customers, the book illustrates real-world implementation of agile development, addressing the roles and responsibilities of each team member as well as some of the things that can go wrong in an implementation. Focuses on running Scrum projects in an agile environment Covers agile development, team building, and transitioning to Scrum and agile Explains how to adapt Scrum and agile to your work environment Describes how to measure individual and team productivity Illustrates the functions of a Scrum team on a day-to-day basis This book is intended for newly minted ScrumMasters, product owners, and students about to attend a CSM or CSPO class as well as developers and managers who want to sharpen their skills. Scrum is a simple framework and agile development is simply a concept; successful implementation requires more than just the training you can get in a CSM class or a workshop. Helping you understand key aspects of agile development and Scrum that might have previously been difficult to comprehend, this book is the ideal starting point for finding the answers you need for agile software development in your organization.

The Elements of Agile and Scrum in a Nutshell Whether you're new to agile software development or considering Scrum for general project management, Scrum Basics compiles all of the essentials into one handy little guide. Learn how agile teams use Scrum, with:

- A simple summary of agile project management basics like the Agile Manifesto and 12 Agile

Principles • A concise overview of Scrum roles, artifacts, and activities • A well-organized breakdown of Scrum practices with helpful illustrations and advice • A troubleshooting FAQ and 5 case studies to help you visualize Scrum in action

Welcome! Kudos on taking the first important step towards prepping up for the Exam! This book is a Question Bank created for the PSM II (Professional Scrum Master II) Examinations. The book contains 350 Questions and Answers which will help you prepare for the PSM II. The Scrum.org Professional Scrum Master II (PSM II) certifications require that students demonstrate their knowledge and understanding of Scrum through a rigorous assessment. The certification is not proof of attendance but is rather proof of Scrum knowledge. This certificate is lifelong, and do not require any additional payments or renewal. This certificate is lifelong, and do not require any additional payments or renewal. Please Note: 1. The Questions and Answers in this book are not a replica nor a replacement of the Open Assessments found at <https://www.scrum.org/>. 2. Based on the guidelines provided by Scrum.org, none of the questions are copied from the Open Assessments found at <https://www.scrum.org/>. If similar questions exist, then it's merely a coincidence. The underlying concepts however are similar if not the same. 3. The Questions which appear in the book (along with the answers) would be different from what you find on the exam. 4. Your feedback is much appreciated. Please feel free to email ScrumReferenceGuides@gmail.com in case of any questions. The PSM II assessment is structured in a similar way to PSM I. It is comprised of 30 multiple choice questions. You have 90 minutes to complete the assessment and must score 85%+ to achieve the certification. The questions and answer options tend to be longer than PSM I and it takes more time to read and understand. As with all Scrum.org assessments, it is challenging and designed to test your real understanding of Scrum. You are not required to attend an assessment center and can take it from the comfort of your own home. If you don't pass the exam you can pay the exams fees again and retake the exam. Here are the Steps on taking (and passing) the Scrum.org Professional Scrum Master II (PSM II) assessment and gaining certification: 1) If you are very new to Scrum and have never been part of a Scrum team, then I would recommend you take a course. Attend a Scrum.org Professional Scrum Master I or Professional Scrum Product Owner I course. 2) Read the Scrum Guide. 3) Do the Professional Scrum Master Open assessment (<https://www.scrum.org/open-assessments>) until you score close to 100% 3 times in a row. 4) Read the Nexus Guide. 5) Do the Nexus Open assessment (<https://www.scrum.org/open-assessments>) until you score close to 100% 3 times in a row. 6) Go through the Scrum Developer Topics. Do the Developer Open assessment (<https://www.scrum.org/open-assessments>) until you score close to 100% 3 times in a row. 7) Go through all the Scrum.org Learning Paths. 8) A Summary of all of Step 1 through Step 7 can be found in My Book PSM II Quick Reference Guide and Exam Questions book. (ISBN : 978-1-7326579-9-1). You can choose to purchase it. (Optional) 9) Next best preparation for the Professional Scrum Master II (PSM II) is to attend a

Scrum.org Professional Scrum Master course. 10) Go through the PSM II Assessments in this book. Make sure you understand the explanations / answers to the questions.

The ScrumMaster Study GuideCRC Press

Use scrum in all aspects of life Scrum is an agile project management framework that allows for flexibility and collaboration to be a part of your workflow. Primarily used by software developers, scrum can be used across many job functions and industries. Scrum can also be used in your personal life to help you plan for retirement, a trip, or even a wedding or other big event. Scrum provides a small set of rules that create just enough structure for teams to be able to focus their innovation on solving what might otherwise be an insurmountable challenge. Scrum For Dummies shows you how to assemble a scrum taskforce and use it to implement this popular Agile methodology to make projects in your professional and personal life run more smoothly—from start to finish. Discover what scrum offers project and product teams Integrate scrum into your agile project management strategy Plan your retirement or a family reunion using scrum Prioritize for releases with sprints No matter your career path or job title, the principles of scrum are designed to make your life easier. Why not give it a try?

Want to Become a Professional Scrum Master With Ease? This PSM1 Crash Course Will Show All You Need to Know to Pass the Exam With Ease! If you buy the Kindle or paperback version, you will get the audio version for free! Do you want to become a Professional Scrum Master? Have you already tried taking the test, but you failed? Or are you taking it for the first time, and you want to be prepared as much as you can? Either way, you are in the right place because this crash course will prepare you for any question on the PSM1 test, and you will pass the test with flying colors! The purpose of this crash course is to provide you with a comprehensive introduction to Agile and Scrum. In an ever-changing technological world, having an understanding of Agile and Scrum as a whole will make you even more qualified to handle projects in this field. Here are some of the topics that this Professional Scrum Master test crash course covers: Agile and Scrum basics Waterfall vs. Agile software methodology The 12 principles of agile and main agile frameworks The goal of timeboxes and sprints How to manage Sprint Planning and Sprint Review and why they are so important The daily Scrum and the effectiveness of Scrum Discover how to get the best outcomes from a Sprint Retrospective The Scrum Accountabilities: Product Owner, Scrum Master, and Developers How to pass the scrum.org PSM1 exam at first attempt And much more With these guides, you will be able to absorb a lot of information quickly and easily, and with proven test-taking strategies and expert tips, completing your test will be a piece of cake. Here is what you will achieve with this Professional Scrum Master test crash course: Prepare for any situation and every possible question with comprehensive learning guides Quickly and easily review and reflect your knowledge through detailed and thoroughly explained potential test questions Hone your test-taking skills with practice tests and exercises Ensure success with tried-and-tested test-taking tips and strategies And much more! If you want to become a Professional Scrum Master without any hassle, all you have to do is follow the guides and expert tips and advice found inside - it's that easy. So what are you waiting for? Scroll up, click on "Buy Now with 1-Click," and Get Your Copy Now!

If you want to pass both the Professional Scrum Master(TM) I exam and the Professional Scrum Product Owner(TM) exam on your first try, this is the only book you will need to read! In only 50 pages, you will learn all that is necessary to understand Scrum, the Scrum Master position, the Product Owner position and to pass both exams. Rather than explaining Scrum through lengthy anecdotes, this book boils down the wisdom of Scrum into short, compact statements that are clear and easy to understand. It guides you through the key knowledge of the 2020 Scrum Guide and provides you with questions that allow you to check your understanding and prepare you for your real exams.Author

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Moritz Knueppel has been working as a Scrum Master and Agile Coach for several years, as an employee and a freelancer, in start-ups and 10,000 employee corporations. Over the past years, he has delivered hundreds of hours of Scrum training sessions and has taught and coached people for every level of the PSM exams. He is one of only a handful of people in the world to have completed every single Scrum.org certification, including PSM III and PSPO III.

Summarizes the Agile and Scrum software development method, which allows creation of software in just 30 days.

Pass the CSM ScrumMaster exam with help from a Study Blast!! So what is a Study Blast? A "Study Blast" is a book of facts and items listed out for you to read, learn and memorize before taking a test. What can you do with the book? Try making flashcards from the items that give you difficulty. Read through before taking a practice test. Review after your practice tests. Read this book the night before the exam.. Make your own quizzes and tests.. Use this book for group studies.. All that and more... We review all the latest data and present it here. And by all means we are not a replacement for the "Official Study Guide" but we are an add on for every test taker to benefit from in helping them pass an exam. Please check out all of our Study Blast books!

This pocket guide is the one book to read for everyone who wants to learn about Scrum. The book covers all roles, rules and the main principles underpinning Scrum, and is based on the Scrum Guide Edition 2013. A broader context to this fundamental description of Scrum is given by describing the past and the future of Scrum. The author, Gunther Verheyen, has created a concise, yet complete and passionate reference about Scrum. The book demonstrates his core view that Scrum is about a journey, a journey of discovery and fun. He designed the book to be a helpful guide on that journey. Ken Schwaber, Scrum co-creator says that this book currently is the best available description of Scrum around. The book combines some rare characteristics:

- It describes Scrum in its entirety, yet places it in a broader context (of past and future).
- The author focuses on the subject, Scrum, in a way that it truly supports the reader. The book has a language and style in line with the philosophy of Scrum.
- The book shows the playfulness of Scrum.

David Starr and Ralph Jocham, Professional Scrum trainers and early agile adopters, say that this is the ultimate book to be advised as follow-up book to the students they teach Scrum to and to teams and managers of organizations that they coach Scrum to.

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

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written by the most skillful EXIN Agile Scrum Master professionals. Latest EXIN Agile Scrum Master Exam Questions And Answers selected from the most recent EXIN Agile Scrum Master actual exam, Premier Exams EXIN Agile Scrum Master exam dumps are 100% pass guaranteed. With Premier Exams EXIN Agile Scrum Master exam study guide, EXIN Agile Scrum Master candidates can shorten the preparation time and be prepared efficiently. Premier Exams EXIN Agile Scrum Master exam questions and answers are written by the most reliable Exin ASM, EXIN Agile Scrum Master professionals. Candidates will find all kinds of EXIN Agile Scrum Master exam dumps and study guides and training courses at Premier Exams. Choosing Premier Exams as the EXIN Agile Scrum Master exam preparation assistance will be a great help for passing the Exin ASM, EXIN Agile Scrum Master exam. Time, effort, and also money will be saved.

This book is organized in such a way to serve as an in-depth review for PSM® Professional Scrum Master examination for those with a strong foundation in Agile and Project Management, as well as those who are new PSM® candidates. Digital Content This book also includes access to 40+ high quality videos, 500+ Test Preparation portal and multiple worksheets. For more information on how to access these digital content for FREE reach out to our email helpdesk : info@icertifytraining.com Video Lectures: The online video lectures give you an in-depth instruction on how to supplement the book. Be sure to watch the videos when you see the video icon in the book's margin. The video instruction aligns with the content of the chapter in which it appears Practice Test: With over 500+ Questions, detailed answers and explanation. The exam simulator is the right partner for you to succeed in the PMI-ACP examination. With over 6 practise tests you can benchmark your understanding as you continue studying the chapter contents.

When Fortune Magazine estimated that 70% of all strategies fail, it also noted that most of these strategies were basically sound, but could not be executed. The central premise of Strategic Project Management Made Simple is that most projects and strategies never get off the ground because of adhoc, haphazard, and obsolete methods used to turn their ideas into coherent and actionable plans. Strategic Project Management Made Simple is the first book to couple a step-by-step process with an interactive thinking tool that takes a strategic approach to designing projects and action initiatives. Strategic Project Management Made Simple builds a solid platform upon four critical questions that are vital for teams to intelligently answer in order to create their own strong, strategic foundation. These questions are: 1. What are we trying to accomplish and why? 2. How will we measure success? 3. What other conditions must exist? 4. How do we get there? This fresh approach begins with clearly understanding the what and why of a project - comprehending the bigger picture goals that are often given only lip service or cursory reviews. The second and third questions clarify success measures and identify the risky assumptions that can later cause pain if not spotted early. The how questions - what are the activities, budgets, and schedules - comes last in our four-question system. By contrast, most project approaches prematurely concentrate on the how without first adequately addressing the three other questions. These four questions guide readers into fleshing out a simple, yet sophisticated, mental workbench called "the Logical Framework" - a Systems Thinking paradigm that lays out one's own project strategy in an easily accessible, interactive 4x4 matrix. The inclusion of memorable features and concepts (four critical questions, LogFrame matrix, If-then thinking, and Implementation Equation) make this book unique.

Introduction Thank you and congratulations on taking this class, "Professional Scrum Master Training & PSM 1 Exam Preparation." In this class, you will be given a multitude of information and proven tips to help you to pass the scrum.org Professional Scrum Master (PSM 1) Exam. I know you will get value from this class as it's information has been successfully used by many students in order to pass the PSM 1 Exam. I will walk you step by step through agile scrum so that you have an excellent foundation. Following the explanation of each concept, I

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give you tips for passing the PSM 1 exam and even for using scrum in your team or business from the ground up. Along the way, I give you plenty of examples and finally I give you the links you can use to sit the practice open assessment. This is the official practice exam from scrum.org. In this class, you will learn: Concise overview of Scrum - The exact events, roles, rules and artifacts used to deliver a project using scrum along with the history of scrum. This includes lectures on the fundamentals of Sprint Planning, The Daily Scrum, Sprint Review, Sprint Retrospective, Scrum Artifacts and more. The facts based on the Scrum Guide - The correct terminology and use of Scrum is essential to mastering it. The Scrum Guide is the rule book on Scrum and many do not use it or know it. Scrum Certification Coaching - A summary of frequently asked questions (FAQs) and frequently misunderstood points around Scrum that have been in past Open Assessment exams. Scrum Certification Preparation - I tell you how to prepare for Scrum Certification and how to sit it online saving you hundreds if not thousands of dollars. So let's get started and let me help you to pass the scrum.org Professional Scrum Master (PSM 1) Exam. Table of Contents Introduction Section 1: The World Before Agile & Scrum The Waterfall Model The Birth of Agile Section 2: Introducing Scrum Scrum Theory Scrum Skeleton Coaching and Exam Prep Section 3: Scrum Team Roles The Scrum Master The Product Owner The Development Team Development Team Size Coaching and Exam Prep Section 4: Scrum Events Sprint Planning Meeting Daily Scrum Sprint Review Sprint Retrospective Unofficial Event: Release Planning Meeting Coaching and Exam Prep Section 5: Scrum Artifacts Product Backlog Monitoring the Progress of a Release - The Release Burn down Sprint Backlog Monitoring the Progress of a Sprint - Sprint Burn down Releasable Product Increment Coaching and Exam Prep Section 6: Scaling Scrum How do we scale scrum? The Challenge - Scaling Scrum What is Scrum of Scrums? Section 7: Preparing for Certification Coaching and Exam Prep How to Get PSM 1 Certified at Scrum.org WHAT'S THE NEXT STEP Conclusion Check Out My Other Books Scroll Up To The Top Of The Page And Click The Orange "Buy Now" or "Read For Free" Icon On The Right Side!"

Your ultimate guide to preparing for the CIPP/US exam - now with a new downloadable guide to the changes in the autumn 2021 CIPP objectives The IAPP CIPP / US Certified Information Privacy Professional Study Guide is your one-stop resource for complete coverage of the challenging CIPP/US exam. This Study Guide covers 100% of the CIPP/US domain competencies. You'll prepare for the exam smarter and faster with Sybex thanks to authoritative and accurate content including practice tests that validate and measure exam readiness. Including an assessment exam, end of chapter review questions, and the two complete practice exams, you get more than 350 questions to hone your test taking skills. You'll be ready to tackle the rigorous demands of work in the privacy field as you reinforce and retain what you've learned with the Sybex online learning environment and test bank, accessible across multiple devices. Get prepared for the CIPP/US exam, and a job in the privacy sector. Coverage of 100% of all exam objectives in this Study Guide means you'll be ready for: The US privacy environment, including the structure and enforcement of US law Legal limits on private-sector collection and use of data Government and court access to private-sector information Workplace privacy State privacy laws Interactive learning environment Take your exam prep to the next level with Sybex's superior interactive online study tools. Follow the instructions in the book to access our learning environment and instantly gain one year of FREE access after activation to: Interactive test bank with 2 custom practice exams to help you identify areas where further review is needed. Get more than 90% of the answers correct, and you're ready to take the certification exam. More than 100 electronic flashcards to reinforce learning and last-minute prep before the exam Comprehensive glossary in PDF format gives you instant access to the key terms so you are fully prepared About the CIPP/US Program The IAPP CIPP/US certification is the ideal credential for those needing a comprehensive understanding of the United States' data privacy laws and regulations who wish to assist organizations

bolster compliance and risk mitigation practices.

The rules and practices for Scrum—a simple process for managing complex projects—are few, straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

This is a self-study guide with over 300 practice questions to help you prepare for both Scrum.org's Professional Scrum Master certification exam (PSM I) and the Project Management Institute's Agile Certified Practitioner exam (PMI-ACP). The first 80 questions are focused on Scrum which will prepare you for both the Professional Scrum Master certification (PSM I) from Scrum.org and the Agile Certified Practitioner exam (PMI-ACP) from PMI.org. The remaining questions will prepare you for the PMI-ACP exam. In addition, there is a comprehensive Agile glossary and web resources listing to provide you with additional background when studying for either exam. If you are interested in our online practice exams, please visit Cape Project Management, Inc. on the web or contact us at info@bostonagiletraining.com .

This guide book provides a single, comprehensive source of information on how to pass the Certified Scrum Master (R) Assessment of Scrum Alliance (R). This information includes relevant details on the Certification/Assessment, a strategy to prepare for and take the assessment, and finally, adequate study material for the assessment itself. The only purpose of this book is to provide a focused approach to help achieve the audience's focused objective: attain Scrum Master Credential at the minimum cost and time. It does not seek to provide an adequate background on Agile methodologies, or a complete description of Scrum principles and practices. The focus is on providing just as much information is required; just in time. At present, there are two popular organizations providing different types and levels of role-based Scrum credentials: Scrum Alliance (R), and Scrum.org. The CSM (R) credential of Scrum Alliance is the most popular Scrum Master credential today, but acceptance of the PSM credentials (of Scrum.org) is rapidly growing. This book covers CSM (R) requirements in detail, while giving an adequate exposure to the PSM credential/assessment as well. This book is part of series, aimed at providing enough information and knowledge to pass the CSM (R) and/or PSM I Assessments. This book series has been developed primarily from my own experience, taking into account what was most important while preparing for the assessments, as well as while actually taking the assessments. A continual endeavor will be made to enhance to coverage and effectiveness of the content. While this book series is aimed at those interested in Scrum Master Certification, it will be useful for other certification aspirants - Product Owners, Developers - since it provides quite an extensive coverage of Scrum Fundamentals, common to these roles.

User experience (UX) design has traditionally been a deliverables-based practice, with wireframes, site maps, flow diagrams, and mockups. But in today's web-driven reality, orchestrating the entire design from the get-go no longer works. This hands-on book demonstrates Lean UX, a deeply collaborative and cross-functional process that lets you strip away heavy deliverables in favor of building shared understanding

with the rest of the product team. Lean UX is the evolution of product design; refined through the real-world experiences of companies large and small, these practices and principles help you maintain daily, continuous engagement with your teammates, rather than work in isolation. This book shows you how to use Lean UX on your own projects. Get a tactical understanding of Lean UX—and how it changes the way teams work together

Frame a vision of the problem you're solving and focus your team on the right outcomes
Bring the designer's tool kit to the rest of your product team
Break down the silos created by job titles and learn to trust your teammates
Improve the quality and productivity of your teams, and focus on validated experiences as opposed to deliverables/documents
Learn how Lean UX integrates with Agile UX

Enterprise-Scale Agile Software Development is the collective sum of knowledge accumulated during the full-scale transition of a 1400-person organization to agile development—considered the largest implementation of agile development and Scrum ever attempted anywhere in the world. Now James Schiel, a certified Scrum trainer and member of the Scrum Alliance, draws from his experience at the helm of that global four-year project to guide you and your organization through the transition. He lends his insight on how you can use Scrum as an organizational framework and implement XP practices to define how software is written and tested. He provides key information and tools to assess potential outcomes and then make the best corresponding choices in any given situation. Schiel sequences chapters to match typical developmental progression, and in addition to practical guidance, he provides a tool kit from which you can take ideas and select what works for you. Covering quality development practices based on ISO 9001, which help you create consistently high-quality software in a cost-efficient manner, this invaluable resource shows you how to—

- Improve project management practices and product quality assurance
- Adopt new management methods and requirements
- Involve your current customers in development, while inviting new ones

Much more than a mere "body of knowledge," this volume goes beyond standardizing agile and Scrum practices. It breaks up the process into manageable tasks, illustrating how to set the stage for the change, plan it, and then initiate it. Using the methods and information presented, any organization should be able to achieve a nearly seamless transition to agile.

This handy, pocket sized book contains many of the type of questions you can expect to receive in the Certified Scrum Master (CSM) exam. Being a pocket sized study guide you can study for the Certified Scrum Master (CSM) test anywhere and any time. Probably the only study guide you need.

The truth is, you have no choice you have no alternative. The job market is changing fast and in the coming years professions will be more and more digital, that's why we come to your aid with our manuals. It's time to master PMI and SCRUM, become an expert and start a new career! Do you want to prove your expertise and skill through PMI and SCRUM certifications? Do you want to succeed and get the certifications on your own quickly? Do you want to have all the information you need without having to consult so many sites and manuals? If you answered "Yes" to any of the above questions, look no further. This is the package for you! Today, providing Recruiters with their own certifications is one of the best business cards to enter the job market ! PMI and SCRUM need no introduction because of the great job opportunities it can represent in the short or long term. This bundle is not only good for test preparation, but also useful for all students who want to test their knowledge and arrive at the exam with 100% guaranteed success. This bundle is designed to support mastery of the most required and critical components of becoming PMI and Scrum certified. Certification is important to open new horizons of opportunity in your professional career. This bundle covers

100% of the exam information, ensuring that you have a complete understanding to choose which certification exam is right for you. The bundle consists of the following: Book 1: PMI Exams Study Guide: PMI Exam Basics and Fundamentals CAPM - Certified Associate in Project Management PGMP - Program Management Professional PMI-ACP - PMI Agile Certified Practitioner PMI-RMP - PMI Risk Management Professional PMI-SP - PMI Scheduling Professional PMP - Project Management Professional Examination Guide and Practice Test Examples By the end of this book, you will be prepared to take the PMI certification exams. Book 2: Scrum Exams Study Guide Fundamentals and Basics of Scrum Exams PSM-I - Professional Scrum Master I SMC - Scrum Master Certified (SMC) Exam Guide and Sample Practice Test. Prepare for Scrum Certifications 100% verified answers and explanations for every question Build the skills and confidence to crush the Scrum exam By the end of this book you will be prepared to take the Scrum certification exams. Finishing this book will provide you with a complete understanding and deep knowledge of all the tools. Interested? Then scroll up, click on "Buy Now with 1-Click", and get your copy now! Plus, you'll get 50% off the simulator! To get the simulator discount, you must send your purchase receipt to the email address listed in the eBook. Implement modern and industry-proven Scrum techniques to achieve business agility and prove your credentials by passing the PSM I certification exam Key Features Use Scrum to manage complex projects and deliver real value to your customers Explore essential concepts and understand how the Scrum framework and Agile help maximize value and manage risks Discover expert tips and work with practice questions and real-world examples to pass the PSM certification exam Book Description Agile methodologies allow companies to maximize value and deal effectively with risks, which is why most IT companies adopt Agile in their workflows. Scrum is an Agile framework used to manage and execute projects with small teams. The Professional Scrum Master (PSM I) Guide will help you to explore the Scrum framework's rules and theories for Agile project management and develop skills that will enable you to become an indispensable resource for any organization. You'll learn essential techniques and practices such as estimation, planning, and forecasting that will help you to apply Scrum successfully and complete complex projects with ease. The book also demonstrates how to conduct Scrum events, create Scrum artifacts, and tackle issues faced during the Scrum life cycle, among other practices. Finally, you will focus on various aspects of the PSM I certification course and discover expert advice, tips, and quizzes to prepare yourself for the exam. By the end of the book, you will have gained fundamental knowledge of the Scrum framework, covered a range of topics related to the PSM I exam, and learned best practices, tips, and techniques to pass the exam confidently. What you will learn Get to grips with Agile development and Scrum Understand the roles and responsibilities within the Scrum team Discover how to conduct Scrum events and create Scrum artifacts Find out how to estimate tasks and track progress Discover techniques for planning and forecasting Find out how to deal with issues faced during the Scrum life cycle Who this book is for This book is for professionals who want to build a strong foundation in Scrum practices and development. Project managers, product owners, product managers across various industries, sectors, and departments, software architects, developers, coders, and testers looking to achieve PSM certification will also find this book helpful.

Don't just 'survive' the move to agile: thrive! Discover 42 infinitely practical tips for succeeding with agile, right from the start! *

- *Paves the road to success with a clear plan for creating and releasing software.
- *Works with any agile methodology, from XP to Scrum.
- *Practical, actionable, concrete tips for senior managers, program/project managers, developers, and product owners.
- *Eliminates 'buyer's remorse' associated with bumpy agile transitions, helping teams quickly build confidence and get results.

Adopting agile looks easy - on paper! In reality, though, new agile teams encounter many unforeseen challenges. Some lose confidence in their ability to succeed; others muddle through, struggling to solve problems that others have already solved many times over. In this book Mitch Lacey brings together those solutions, helping new agile developers learn from others' experience quickly and painlessly. This engaging, realistic book systematically removes the pain of agile adoption, and breaks down the barriers to rapid success. The Scrum Field Guide is organized into 42 bite-size, practical tips - each supported with highly relevant real-world examples and case studies. Lacey presents a section of tips that apply to everyone on the agile team, from leaders to customers. Next, he offers sections specific to each role - including tips for management, program/project managers, team members, and product owners. Lacey answers the questions new agile adopters ask most often - including 'can I modify standard agile processes and still be agile?' and 'how on Earth can we release software within a short timeframe if we can't even do it in a long timeframe?' Along the way, he presents proven solutions for a wide variety of common problems - from prioritizing requirements to building release plans, creating workable software iterations to getting buy-in from skeptical executives. Learn about all aspects of Scrum by completing all of the practice tests! Do you want to explore fundamentals to help you get the most from Scrum guide? Do you want to succeed in Scrum certifications by your own? If you answered "yes" to any of these, then this is the perfect educational and informational book for you! Hello! Welcome to the "Scrum Exams Study Guide." The Scrum Master Certification is a career start kicker that proves to your employer/client that you have a solid knowledge of Scrum and the Scrum Master's role. This Scrum Certification Study Guide covers 100% of exam information, ensuring you have a complete understanding of right certification for you. This book will take you for zero and prepare you for the Professional Scrum Master I certification. No previous experience with Scrum is needed. In this book, you'll learn everything you must know to pass the Scrum Master exam. Good preparation will allow you to better view your level of preparation for the scrum master certification exam. These questions will not only prepare you to pass the PSM, but our comprehensive descriptions on each question will also significantly boost your Scrum Guide knowledge. Here's what makes this book special: Basics & Fundamentals of Scrum Exams PSM-I - PROFESSIONAL SCRUM MASTER I: Exam Guide & Sample Practice Test Prepare for Scrum Certifications 100% verified answers and explanations to each question Build the skills and confidence to crush the Scrum exam By the end of this book you will be prepared to take the Scrum certification Exams Finishing this book will provide you a complete understanding and deep knowledge of all the tools Much, much more! Interested? Then Scroll up, Click on "Buy now with 1-Click", and Get Your Copy Now! Also, you will get 50% discount on the simulator! To get discount for the simulator, you have to send your purchase receipt to mentioned email address in eBook.

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