

## Leadership And Self Deception Getting Out Of The Box Arbinger Institute

For many parents of troubled teenagers, a therapeutic program that takes the child from the home for a period of time offers some respite from the daily tumult of acting out, lies, and tension that has left the family under siege. However, just as the teenager is embarking on a journey of self-discovery, skill-development, and emotional maturation, so parents too need to use this time to recognize that their own patterns may have contributed to their family's downward spiral. This is *The Parallel Process*. Using case studies garnered from her many years as an adolescent and family therapist, Krissy Pozatek shows parents of pre-teens, adolescents, and young adults how they can help their children by attuning to emotions, setting limits, not rushing to their rescue, and allowing them to take responsibility for their actions, while recognizing their own patterns of emotional withdrawal, workaholicism, and of surrendering their lives and personalities to parenting. *The Parallel Process* is an essential primer for all parents, whether of troubled teens or not, who are seeking to help the family stay and grow together as they negotiate the potentially difficult teenage years.

We live and lead in an increasingly volatile, uncertain, complex, and ambiguous world. But paradoxically, Kevin Cashman contends that leaders today must not merely act more quickly but pause more deeply. He details a catalytic process to guide you to step back in order to lead forward in three critical growth areas: personal leadership, development of others, and fostering of cultures of innovation. You and your organization will learn to move from management speed and transaction to leadership significance and transformation.

Gerhard Self, the dour private detective, returns in this riveting crime novel about terrorism, governmental cover-up, and the treacherous waters where they mix. Leo Salger, the daughter of a powerful Bonn bureaucrat, is missing, and Self has been hired to find her. His investigation initially leads him to a psych ward at a local hospital, where he is made to believe that Leo fell from a window and died. Self soon discovers, however, that Leo is alive and well and that she was involved in a terrorist incident the government is feverishly trying to keep under wraps. The result is a wildly entertaining, superbly nuanced thriller that follows one detective's desire to uncover the truth, wherever it may lead.

From Scott O'Neil, one of America's most admired sports executives, how to find regular, meaningful moments in an irregular life. When we're moving at 115 MPH, we rarely see the wall coming. But it comes for all of us. The sudden loss of a much beloved friend, the excruciatingly long departure of a parent with Alzheimer's. We grasp for lessons, for meaning, for learnings. Even when an extrovert is faced with the four walls of their own home for months upon months—they're determined to find peace and appreciation in the pause. They try to reenergize without the energy from the bright lights of the court, the hush of the ice, the roar of the crowd; the adrenaline-laced metronome of 20,000 hearts beating together. The human spirit craves connection. Authenticity. Belonging. Touch. Gratitude. Purpose. We need to make our interactions count. If we are truly present, the world shares its hardest, most beautiful lessons with us. In *Be Where Your Feet Are*, CEO of the Philadelphia 76ers and New Jersey Devils Scott O'Neil offers his own story of grief and healing, and shares his most valuable lessons in what keeps him grounded and able to thrive as a father, husband, coach, mentor, and leader. O'Neil also interviews some of sports and entertainment's most renowned athletes and performers and the world's most dynamic business leaders, conversations in which they reveal their most impactful moments of learning. Each story provides us with an opportunity to learn, and—if we choose—to change our lives, and the world, for the better.

A penetrating analysis of the dark corners of human deception, enlivened by intriguing case histories and experiments.

Self-deception poses longstanding and fascinating paradoxes. Philosophers have questioned whether, and how, self-deception is even possible; evolutionary theorists have debated whether it is adaptive. For Sigmund Freud self-deception was a fundamental key to understanding the unconscious, and from *The Bible* to *The Great Gatsby* literature abounds with characters renowned for their self-deception. But what exactly is self-deception? Why is it so puzzling? How is it performed? And is it harmful? In this thorough and clearly written introduction to the philosophy and psychology of self-deception, Eric Funkhouser examines and assesses these questions and more: Clarification of the conceptual background and "Basic problem" of self-deception, including Freud and Davidson and the important debate between intentionalists and motivationalists Deflationary accounts that appeal to cognitive and motivational biases, with emphasis on how motives and emotions drive self-deception Intentional self-deception and the "divided mind," including the role of the unconscious in recent psychological research Challenges that self-deception poses for philosophy of mind and psychology, especially for our understanding of intention, belief, and deception Biology and moral psychology of self-deception: Is self-deception functional or beneficial? Are the self-deceived to be held accountable? Combining philosophical analysis with the latest psychological research, and including features such as chapter summaries, annotated recommended reading and a glossary, *Self-Deception* is an excellent resource for students of philosophy of mind and psychology, moral psychology and ethics, as well as those in related fields such as psychology and cognitive science.

The history of science abounds with momentous theories that disrupted conventional wisdom and yet were eventually proven true. Ajit Varki and Danny Brower's "Mind over Reality" theory is poised to be one such idea—a concept that runs counter to commonly-held notions about human evolution but that may hold the key to understanding why humans evolved as we did, leaving all other related species far behind. At a chance meeting in 2005, Brower, a geneticist, posed an unusual idea to Varki that he believed could explain the origins of human uniqueness among the world's species: Why is there no humanlike elephant or humanlike dolphin, despite millions of years of evolutionary opportunity? Why is it that humans alone can understand the minds of others? Haunted by their encounter, Varki tried years later to contact Brower only to discover that he had died unexpectedly. Inspired by an incomplete manuscript Brower left behind, *Denial* presents a radical new theory on the origins of our species. It was not, the authors argue, a biological leap that set humanity apart from other species, but a psychological one: namely, the uniquely human ability to deny reality in the face of inarguable evidence—including the willful ignorance of our own inevitable deaths. The awareness of our own mortality could have caused anxieties that resulted in our avoiding the risks of competing to procreate—an evolutionary dead-end. Humans therefore needed to evolve a mechanism for overcoming this hurdle: the denial of reality. As a consequence of this evolutionary quirk we now deny any aspects of reality that are not to our liking—we smoke cigarettes, eat unhealthy foods, and avoid exercise, knowing these habits are a prescription for an early death. And so what has worked to establish our species could be our undoing if we continue to deny the consequences of unrealistic approaches to everything from personal health to financial risk-taking to climate change. On the other hand reality-denial affords us many valuable attributes, such as optimism, confidence,

and courage in the face of long odds. Presented in homage to Brower's original thinking, Denial offers a powerful warning about the dangers inherent in our remarkable ability to ignore reality—a gift that will either lead to our downfall, or continue to be our greatest asset.

"Educated in philosophy at Yale, Dr. C. Terry Warner has devoted a lifetime to the study of self-deception. In a steady stream of lectures, papers, and seminars over nearly three decades, Dr. Warner has presented the results of his academic inquiry into the foundations of human behavior to both scholarly and non-scholarly audiences. The papers that make up this collection, among others, were all prepared as part of Warner's work at Oxford—either presented in lectures there, prepared for presentation or publication there, or prepared in response to colleagues there—and have been assembled for the use of the serious student of Arbinger's rich and robust philosophical underpinnings"—

The groundbreaking investigative story of how three successive presidents and their military commanders deceived the public year after year about America's longest war, foreshadowing the Taliban's recapture of Afghanistan, by Washington Post reporter and three-time Pulitzer Prize finalist Craig Whitlock. Unlike the wars in Vietnam and Iraq, the US invasion of Afghanistan in 2001 had near-unanimous public support. At first, the goals were straightforward and clear: to defeat al-Qaeda and prevent a repeat of 9/11. Yet soon after the United States and its allies removed the Taliban from power, the mission veered off course and US officials lost sight of their original objectives. Distracted by the war in Iraq, the US military became mired in an unwinnable guerrilla conflict in a country it did not understand. But no president wanted to admit failure, especially in a war that began as a just cause. Instead, the Bush, Obama, and Trump administrations sent more and more troops to Afghanistan and repeatedly said they were making progress, even though they knew there was no realistic prospect for an outright victory. Just as the Pentagon Papers changed the public's understanding of Vietnam, The Afghanistan Papers contains startling revelation after revelation from people who played a direct role in the war, from leaders in the White House and the Pentagon to soldiers and aid workers on the front lines. In unvarnished language, they admit that the US government's strategies were a mess, that the nation-building project was a colossal failure, and that drugs and corruption gained a stranglehold over their allies in the Afghan government. All told, the account is based on interviews with more than 1,000 people who knew that the US government was presenting a distorted, and sometimes entirely fabricated, version of the facts on the ground. Documents unearthed by The Washington Post reveal that President Bush didn't know the name of his Afghanistan war commander—and didn't want to make time to meet with him. Secretary of Defense Donald Rumsfeld admitted he had "no visibility into who the bad guys are." His successor, Robert Gates, said: "We didn't know jack shit about al-Qaeda." The Afghanistan Papers is a shocking account that will supercharge a long overdue reckoning over what went wrong and forever change the way the conflict is remembered.

With an introduction on using the principles of The Servant in your life and career, this book redefines what it means to be a leader. In this absorbing tale, you watch the timeless principles of servant leadership unfold through the story of John Daily, a businessman whose outwardly successful life is spiraling out of control. He is failing miserably in each of his leadership roles as boss, husband, father, and coach. To get his life back on track, he reluctantly attends a weeklong leadership retreat at a remote Benedictine monastery. To John's surprise, the monk leading the seminar is a former business executive and Wall Street legend. Taking John under his wing, the monk guides him to a realization that is simple yet profound: The true foundation of leadership is not power, but authority, which is built upon relationships, love, service, and sacrifice. Along with John, you will learn that the principles in this book are neither new nor complex. They don't demand special talents; they are simply based on strengthening the bonds of respect, responsibility, and caring with the people around you. The Servant's message can be applied by anyone, anywhere—at home or at work. If you are tired of books that lecture instead of teach; if you are searching for ways to improve your leadership skills; if you want to understand the timeless virtues that lead to lasting and meaningful success, then this book is one you cannot afford to miss.

Written as an engaging story, this book shows how mistaken views can cause people to misread situations and exacerbate the issues they wish to improve. "The Anatomy of Peace" illustrates how to make inner peace a potent tool for achieving outer satisfaction.

The new edition of an international bestseller helps individuals and organizations shift to a new mindset that will improve performance, spark collaboration, accelerate innovation, and make your life and the lives of everyone around you better. Without even being aware of it, many of us operate from an inward mindset, a single-minded focus on our own goals and objectives. This book points out the many ways, some quite subtle and deceptive, that this mindset invites tension and conflict. But incredible things happen when people switch to an outward mindset. They intuitively understand what coworkers, colleagues, family, and friends need to be successful and happy. Their organizations thrive, and astonishingly, by focusing on others they become happier and more successful themselves! This new mindset brings about deep and far-reaching changes. The Outward Mindset presents compelling true stories to illustrate the gaps that individuals and organizations typically experience between their actual inward mindsets and their needed outward mindsets. And it provides simple yet profound guidance and tools to help bridge this mindset gap. This new edition includes a new preface, updated case studies, and new material covering Arbinger's latest research on mindsets. In the long run, changing negative behavior without changing one's mindset doesn't last—the old behaviors always reassert themselves. But changing the mindset that causes the behavior changes everything.

First Published in 1999. Routledge is an imprint of Taylor & Francis, an informa company.

Leadership and Self-deception Getting Out of the Box: Easyread Large Edition ReadHowYouWant.com

From the New York Times best-selling author and host of Hidden Brain comes a thought-provoking look at the role of self-deception in human flourishing. Self-deception does terrible harm to us, to our communities, and to the planet. But if it is so bad for us, why is it ubiquitous? In Useful Delusions, Shankar Vedantam and Bill Mesler argue that, paradoxically, self-deception can also play a vital role in our success and well-being. The lies we tell ourselves sustain our daily interactions with friends, lovers, and coworkers. They can explain why some people live longer than others, why some couples remain in love and others don't, why some nations hold together while others splinter. Filled with powerful personal stories and drawing on new insights in psychology, neuroscience, and philosophy, Useful Delusions offers a fascinating tour of what it really means to be human.

NEW EXPANDED EDITION includes new chapter on how others have used the book in their organizations. For too long, the issue of self-deception has been the realm of deep-thinking philosophers, academics, and scholars working on the central questions of the human sciences. The public remains generally unaware of the issue. That would be fine except that self-deception is so pervasive it touches every aspect of life. Touches is perhaps too gentle a word to describe its influence. Self-deception actually

determines one's experience in every aspect of life. The extent to which it does that, and in particular the extent to which it is the central issue in leadership, is the subject of this book.

Explains why self-deception is at the heart of many leadership problems, identifying destructive patterns that undermine the successes of potentially excellent professionals while revealing how to improve teamwork, communication, and motivation. Reprint.

Chained up in the hold of a French warship, Lusignan's only hope of escape rests with his captor - Captain Paul. A man with a mysterious past, Captain Paul is transporting Lusignan to exile in the West Indies. Little does he know that his mission is a sham. His prisoner is an innocent man, framed because he fell in love with a Count's daughter. Once the truth is revealed, Paul and Lusignan return to France, determined to seek justice. Inspired by the real life of American Revolutionary War hero John Paul Jones, "Captain Paul" is a rollicking melodrama, packed with action and romance. A fine precursor to Dumas' later classics, it's especially recommended for fans of naval adventures, like C.S. Forester's "Hornblower" series. Alexandre Dumas (1802 - 1870) was a hugely popular 19th Century French writer. Born of mixed French and Haitian heritage, Dumas first rose to prominence in Paris as a playwright, but later gained international fame with his historical fiction. Often co-authored with other writers, these stories wove together swashbuckling adventure, romance, and real events from France's past. Among the best known are "The Three Musketeers", and its sequels "Twenty Years After", and "Le Vicomte de Bragelonne: Ten Years Later". Set across four decades, this trilogy follows the rise of the dashing D'Artagnan—from hot-headed soldier to trusted captain under Louis XIV. Dumas' other novels include "The Count of Monte Cristo" and "The Black Tulip". His works have been adapted into more than 200 movies, including The Man in the Iron Mask starring Leonardo DiCaprio.

This edition tackles the issue of self-deception and provides methodologies to help people overcome it.

"There is therefore now no condemnation for those who are in Christ Jesus." — Romans 8:1 Shame is an assault on the core of who we are. It assassinates our character, minimizes our worth, and dashes our hope. Like Adam and Eve, we often hide shame, but hiding never heals it. Left unattended, shame can develop into a crippling reality that paralyzes us. Like an infectious disease, shame impacts everyone . . . but not all shame is bad. Shame can either be an oppressive and powerful tool of worldly condemnation or a source of conviction that God uses to bring his people back to himself. Having the discernment to know the difference and recognize shame in its many forms can change the course of one's life. In a transparently honest style, Pass shares of her experience dealing with shame after learning that her former husband was a sexual offender. Having lived through the aftermath, she leads you into God's Word where you will see for yourself that God is bigger than your pain, shame, mistakes, and limitations. Shame Off You shares how freedom can be found in choosing to break the cycle of shame by learning from the past, developing healthy thinking patterns, silencing lies, and overcoming the traps of vanity and other people's opinions.

Get the relationship edge The Relationship Edge shows you exactly how to build valuable business relationships with people you don't naturally connect with. It presents a straightforward, three-step process that is easy to apply to your work and business. Jerry Acuff provides real-world principles for developing strong and lasting personal relationships with the key people in your business life, helping you become more effective and persuasive while maintaining meaningful, truthful dialogues with those around you. Acuff shows how the more truthful and direct you are with customers and colleagues, the more truthful they'll be with you—and the more likely you are to find meaningful solutions to the business challenges you share. This revised edition includes new information on building and leveraging healthy business relationships, especially how to maintain them over the long term. With real case studies and step-by-step guidance, The Relationship Edge offers the tools and advice you need to develop strong, rewarding relationships with customers, coworkers, and managers. With practical, concrete information on the mechanics of interpersonal relationships in the business world, you'll be well on your way to doing business better and more productively. "A great coaching tool for every sales manager—finally, a book that outlines step by step how to build both strong customer and personal relationships." —John M. Woychick, Senior Vice President, Training, Pfizer Pharmaceuticals "Time and time again, Jerry Acuff's approach to selling has been proven to work. A must-read for those who believe that successful selling is a part of their everyday life." —Georges Gemayel, Executive Vice President, Genzyme Corporation

Unknowingly, too many of us operate from an inward mindset—a narrow-minded focus on self-centered goals and objectives. When faced with personal ineffectiveness or lagging organizational performance, most of us instinctively look for quick-fix behavioral band-aids, not recognizing the underlying mindset at the heart of our most persistent challenges. Through true stories and simple yet profound guidance and tools, The Outward Mindset enables individuals and organizations to make the one change that most dramatically improves performance, sparks collaboration, and accelerates innovation—a shift to an outward mindset.

"First published in the United States of America by Viking Penguin Inc. 1953"--title page verso.

Explores the author's theorized evolutionary basis for self-deception, which he says is tied to group conflict, courtship, neurophysiology, and immunology, but can be negated by awareness of it and its results.

This collection of essays focuses on the interface between delusions and self-deception. As pathologies of belief, delusions and self-deception raise many of the same challenges for those seeking to understand them. Are delusions and self-deception entirely distinct phenomena, or might some forms of self-deception also qualify as delusional? To what extent might models of self-deception and delusion share common factors? In what ways do affect and motivation enter into normal belief-formation, and how might they be implicated in self-deception and delusion? The essays in this volume tackle these questions from both empirical and conceptual perspectives. Some contributors focus on the general question of how to locate self-deception and delusion within our taxonomy of psychological states. Some contributors ask whether particular delusions - such as the Capgras delusion or anosognosia for hemiplegia - might be explained by

appeal to motivational and affective factors. And some contributors provide general models of motivated reasoning, against which theories of pathological belief-formation might be measured. The volume will be of interest to cognitive scientists, clinicians, and philosophers interested in the nature of belief and the disturbances to which it is subject. The suppression of war has been the primary objective of the United Nations for almost fifty years, and stopping a war before it starts is easier than ending a war already underway. History, however, has shown that military interventions and economic sanctions often do more harm than good. In "Preventive Diplomacy," Nobel prize winners, top officials, and revered thinkers tackle these issues and explore the process of conflict prevention from humanitarian, economic, and political perspectives. This cross-disciplinary reader on global politics demonstrates that when new insights and methodologies on public health are applied to the handling of international disasters, the change in policy perspective is intriguing--even hopeful.

Students now need to gain a realistic, hands-on management education with emphasis on the development of leadership and interpersonal skills. This text suggests that everyone in a position of organizational leadership is expected to play eight basic, but sometimes contrasting, roles. The roles each comprise three competencies, and each competency is conveyed through a five-step learning model (Assessment, Learning, Analysis, First published in the year 1842, the present book 'The Masque of the Red Death' by Edgar Allan Poe is a gothic short story that follows Prince Prospero's attempts to avoid a dangerous plague, known as the Red Death, by hiding in his abbey.

Willy Loman has been a salesman all his life, but at sixty he is forced to take stock of his life and face its futility and failure. His predicament gives him heroic stature in this modern-day tragedy.

When Co-Active Coaching was first released in 1998, this pioneering work set the stage for what has become a cultural and business phenomenon and helped launch the profession of coaching. Published in more than ten languages now, this book has been used as the definitive resource in dozens of corporate, professional development and university-based coaching programs as well as by thousands of individuals looking to elevate their communication, relationship and coaching skills. This fully revised third edition of Co-Active Coaching has been updated to reflect the expanded vision of the newly up.

We lie to ourselves every day: about how well we drive, how much we're enjoying ourselves - even how good looking we are. In this ground-breaking book, Robert Trivers examines not only how we self-deceive, but also why, taking fascinating examples from aviation disasters, con artists, sexual betrayals and conflicts within families. Revealing, provocative and witty, Deceit and Self-Deception is one of the most vital books written this century, and will make you rethink everything that you think you know. 'Original and important . . . remarkable, thick with ideas.' Financial Times 'One of the great thinkers in the history of Western thought.' Steven Pinker 'A swift tour of links between deception and evolutionary progress . . . fascinating.' Economist 'I devoured it from cover to cover . . . exhilarating.' Guardian 'A powerful book . . . essential for anyone who wants to try to counter their own unconscious biases.' Independent

Think you've ever deceived yourself? Then this book is for you. / Think you've never deceived yourself? Then this book is really for you. / Socrates famously asserted that the unexamined life is not worth living. But Gregg Ten Elshof shows us that we make all sorts of little deals with ourselves every day in order to stave off examination and remain happily self-deceived. Most provocatively, he suggests this is not all bad! While naming its temptations, Ten Elshof also offers a strange celebration of self-deception as a gracious gift. In the tradition of Dallas Willard, I Told Me So is a wonderful example of philosophy serving spiritual discipline. A marvelous, accessible and, above all, wise book. James K. A. Smith / Calvin College / author of The Devil Reads Derrida / In this wise, well-crafted work Ten Elshof helps us to identify, evaluate, and respond to our own self-deceptive strategies, as he probes with occasional self-deprecation and unavoidable humor the bottomless mysteries of the human heart. His reflections on interpersonal self-deception and groupthink are especially helpful. To tell me the truth, I'm glad I read this book. You will be too I promise. David Naugle / Dallas Baptist University / author of Reordered Love, Reordered Lives / Ten Elshof's discussions are erudite, biblical, searching, and laced with soul-restoring wisdom. All of this together means that this book is solidly pastoral. What it brings to us is appropriate to individuals, but it especially belongs in the context of small groups and local congregations. Dallas Willard (from the foreword)

Leadership and the Unmasking of Authenticity presents a philosophic treatment of the core concept of authentic leadership theory, with a view toward illuminating how authors in the history of philosophy have understood authenticity as an ideal for humanity. Such an approach requires a broader view of the historical origins of authenticity and the examination of related ideas such as self-knowledge and deception. The chapters of this book illuminate the conflict between the contemporary understanding of authenticity and traditional philosophy by revisiting the ideas of thinkers who express self-knowledge as a cornerstone of their philosophy.

For too long, the issue of self-deception has been the realm of deep-thinking philosophers, academics, and scholars working on the central questions of the human sciences. The public remains generally unaware of the issue. That would be fine except that self-deception is so pervasive it touches every aspect of life. "Touches" is perhaps too gentle a word to describe its influence. Self-deception actually determines one's experience in every aspect of life. The extent to which it does that, and in particular the extent to which it is the central issue in personal and professional leadership, is the subject of this book. Leadership and Self-Deception, first published in the year 2000, became an international bestseller. Launched with no fanfare when Arbinger (and its work) was little known, the book generated tremendous word-of-mouth momentum. Sales of the book continue to grow at an increasing rate even today, and the book continues to appear on bestseller lists around the world, many years after publication. The book is currently available in more than twenty languages.

Coach. Entrepreneur. Mentor. Executive. Servant. Visionary. Everyone has a different idea of what a leader should be. How can any one person be everything? Scott Rodin brings unity and clarity to this confusing, demanding picture of leadership. He offers a

comprehensive model that brings together a biblical understanding of holistic stewardship with the best in leadership studies. Whether in churches, not-for-profit ministries or in business the need for sound leadership is readily apparent. Drawing on his years of experience in development and fundraising and his extensive theological training, Scott Rodin offers a new paradigm--a transformational approach to leadership that is biblically sound, theologically rich and practically compelling.

Even among the most elite performers, certain athletes stand out as a cut above the rest, able to outperform in clutch, game-deciding moments. These athletes prove that raw athletic ability doesn't necessarily translate to a superior on-field experience—its the mental game that matters most. Sports participation—from the recreational to the collegiate Division I level—is at an all-time high. While the caliber of their games may differ, athletes at every level have one thing in common: the desire to excel. In *The Champion's Mind*, sports psychologist Jim Afremow, PhD, offers the same advice he uses with Olympians, Heisman Trophy winners, and professional athletes, including:

- How to get in a "zone," thrive on a team, and stay humble
- How to progress within a sport and sustain long-term excellence
- Customizable pre-performance routines to hit full power when the gun goes off or the puck is dropped

With hundreds of useful tips, breakthrough science, and cutting-edge workouts from the world's top trainers, *The Champion's Mind* will help you shape your body to ensure a longer, healthier, happier lifetime.

Move from running-on-empty to spent-and-content. Exhale is for the woman who is suffocating under the pressures of being all things to all people. The pressure of filling every unfilled spot at church, home, and work. The pressure of trying to do it all right, make decisions that benefit everyone else, and keep everyone happy. Rather than adding more to your to-do list, in this book Amy Carroll and Cheri Gregory show you how to

- lose who you're not
- love who you are
- live your one life well

This isn't a time management book filled with how-to lists and calendar tools. Rather, it walks you through a process that releases you from the things that have created unbearable pressure. Then you'll be free to start investing your life in ways that fulfill the desires of your heart, benefit your people, and bring glory to God. Includes *Now Breathe* activities that correspond to each chapter's content and interactive assessments to help you move toward gentle change.

Unique contemporary restatement of the law of war at sea, with explanation providing expert commentary.

A must-read for our times. A must for strengthening the country. On what assumptions was Pandit Nehru confident that China would not invade India in 1962? Why and on what basis did he scotch all warnings in Tibet and our entire border? What did he do when those assumptions proved wrong? What eventually led to the debacle of 1962? Are the same delusions and mistakes not being repeated now? Why will the consequences be any different? This is a devastating analysis and warning on India's policy and approach regarding China, based on Nehru's notes to his officers, his correspondence, including letters to chief ministers and his speeches in and out of Parliament.

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