

## Lessons Learned Software Testing Context Driven

How to Find and Fix the Killer Software Bugs that Evade Conventional Testing In Exploratory Software Testing, renowned software testing expert James Whittaker reveals the real causes of today's most serious, well-hidden software bugs--and introduces powerful new "exploratory" techniques for finding and correcting them. Drawing on nearly two decades of experience working at the cutting edge of testing with Google, Microsoft, and other top software organizations, Whittaker introduces innovative new processes for manual testing that are repeatable, prescriptive, teachable, and extremely effective. Whittaker defines both in-the-small techniques for individual testers and in-the-large techniques to supercharge test teams. He also introduces a hybrid strategy for injecting exploratory concepts into traditional scripted testing. You'll learn when to use each, and how to use them all successfully. Concise, entertaining, and actionable, this book introduces robust techniques that have been used extensively by real testers on shipping software, illuminating their actual experiences with these techniques, and the results they've achieved. Writing for testers, QA specialists, developers, program managers, and architects alike, Whittaker answers crucial questions such as:

- Why do some bugs remain invisible to automated testing--and how can I uncover them?
- What techniques will help me consistently discover and eliminate "show stopper" bugs?
- How do I make manual testing more effective--and less boring and unpleasant?
- What's the most effective high-level test strategy for each project?
- Which inputs should I test when I can't test them all?
- Which test cases will provide the best feature coverage?
- How can I get better results by combining exploratory testing with traditional script or scenario-based testing?
- How do I reflect feedback from the development process, such as code changes?

Written by the founder and executive director of the Quality Assurance Institute, which sponsors the most widely accepted certification program for software testing Software testing is a weak spot for most developers, and many have no system in place to find and correct defects quickly and efficiently This comprehensive resource provides step-by-step guidelines, checklists, and templates for each testing activity, as well as a self-assessment that helps readers identify the sections of the book that respond to their individual needs Covers the latest regulatory developments affecting software testing, including Sarbanes-Oxley Section 404, and provides guidelines for agile testing and testing for security, internal controls, and data warehouses CD-ROM with all checklists and templates saves testers countless hours of developing their own test documentation Note: CD-ROM/DVD and other supplementary materials are not included as part of eBook file.

The classic, landmark work on software testing The hardware and software of computing have changed markedly in the three decades since the first edition of The Art of Software Testing, but this book's powerful underlying analysis has stood the test of time. Whereas most books on software testing target particular development techniques, languages, or testing methods, The Art of Software Testing, Third Edition provides a brief but powerful and comprehensive presentation of time-proven software testing approaches. If your software development project is mission critical, this book is an investment that will pay for itself with the first

bug you find. The new Third Edition explains how to apply the book's classic principles to today's hot topics including: Testing apps for iPhones, iPads, BlackBerrys, Androids, and other mobile devices Collaborative (user) programming and testing Testing for Internet applications, e-commerce, and agile programming environments Whether you're a student looking for a testing guide you'll use for the rest of your career, or an IT manager overseeing a software development team, *The Art of Software Testing, Third Edition* is an expensive book that will pay for itself many times over.

Today, software engineers need to know not only how to program effectively but also how to develop proper engineering practices to make their codebase sustainable and healthy. This book emphasizes this difference between programming and software engineering. How can software engineers manage a living codebase that evolves and responds to changing requirements and demands over the length of its life? Based on their experience at Google, software engineers Titus Winters and Hyrum Wright, along with technical writer Tom Manshreck, present a candid and insightful look at how some of the world's leading practitioners construct and maintain software. This book covers Google's unique engineering culture, processes, and tools and how these aspects contribute to the effectiveness of an engineering organization. You'll explore three fundamental principles that software organizations should keep in mind when designing, architecting, writing, and maintaining code: How time affects the sustainability of software and how to make your code resilient over time How scale affects the viability of software practices within an engineering organization What trade-offs a typical engineer needs to make when evaluating design and development decisions Praise is perhaps the most widely used technique to influence others. When used appropriately, praise can motivate people, make them feel better, and improve their social relationships. Often, however, praise fails to work as intended and may even cause harm. *Psychological Perspectives on Praise* reviews and integrates psychological theory and research to provide an overarching perspective on praise. With contributions from leading scholars in the field, this book amalgamates diverse theoretical and empirical perspectives on praise. The book starts with providing an overview of prominent theories that seek to explain the effects of praise, including self-enhancement theory, self-verification theory, attribution theory, and self-determination theory. It then discusses several lines of empirical research on how praise impacts competence and motivation, self-perceptions (e.g., self-esteem and narcissism), and social relationships. It does so in a range of contexts, including children's learning at school, employees' commitment at work, and people's behavior within romantic relationships. The book concludes by showing how praise can be understood in its developmental and cultural context. Revealing that praise is a message rich in information about ourselves and our social environments, this book will be of interest to social, organizational, personality, developmental, and educational psychologists; students in psychology and related disciplines; and practitioners including teachers, managers, and counselors who use praise in their daily practice.

A tester's mind is never at rest. It is constantly searching, over populated with information, and continually discovering changes to context. A tester at work is interacting with plenty of people who don't understand testing, pretend to understand or have conflicting ideas of testing. A combination of all this creates restlessness in a tester's mind. A restless mind ends up with

fragmented learning and chaos. This impacts the quality of life itself. Is this book for you?

The goal of Visual Basic for Testers is to teach you how to use Visual Basic to increase your level of sophistication as a tester. You'll learn how to use VB to write an automated testing project and what to look for in a well-written VB program. Author Mary Sweeney will help you gain the experience necessary both to use VB to support an automated text project and to test a commercial application written in VB. Since testers often want to move to development tracks, Sweeney also presents information on programming and the issues involved in maintenance and debugging.

Money laundering is a global issue and there is evidence that the services provided by the legal profession may be misused to launder the proceeds of crime. This book explores the experiences of professionals within Top 50 law firms when seeking to comply with the UK's anti-money laundering (AML) regime. The book draws upon empirical evidence from 40 in-depth interviews with solicitors and compliance personnel from 20 Top 50 law firms. Access to this section of the legal profession is challenging in the context of academic research, and the research provides an account, seldom heard in academic literature, directly from practitioners. The book uses these research findings to explore and discuss the AML compliance issues faced by this section of the profession. It highlights the challenges presented by the legislative architecture of the Proceeds of Crime Act 2002, and considers compliance issues relating to customer due diligence, AML training, the client account and the suspicious activity reporting regime. It also considers participants' perceptions of the regime, their role within it, and their own assessment of money laundering risk. It concludes by using this evidence to recommend amendments to current AML policy and legislation. This book will be of interest to students and researchers studying Financial Crime Law, Business and Company Law, and White Collar Crime, as well as policy makers in the areas of money laundering, compliance, and corruption.

Decades of software testing experience condensed into the most important lessons learned. The world's leading software testing experts lend you their wisdom and years of experience to help you avoid the most common mistakes in testing software. Each lesson is an assertion related to software testing, followed by an explanation or example that shows you the how, when, and why of the testing lesson. More than just tips, tricks, and pitfalls to avoid, Lessons Learned in Software Testing speeds you through the critical testing phase of the software development project without the extensive trial and error it normally takes to do so. The ultimate resource for software testers and developers at every level of expertise, this guidebook features: \* Over 200 lessons gleaned from over 30 years of combined testing experience \* Tips, tricks, and common pitfalls to avoid by simply reading the book rather than finding out the hard way \* Lessons for all key topic areas, including test design, test management, testing strategies, and bug reporting \* Explanations and examples of each testing trouble spot help illustrate each lesson's assertion

To successfully perform a job of software tester you should have a sound knowledge of testing fundamentals and should be able to correlate that knowledge with the experience you have learned while working as a tester on a software project. This book will teach you both, the first half of the book provides a detailed explanation of the fundamentals of software testing and the second half focuses on a step by step walk-through of a real-life testing project. This will help you to understand how the real software projects are run from start to end and where the testing fits in the big picture of the project lifecycle. The book provides details of each testing activities which will help you to understand how

the test activities are planned, executed and monitored in real projects. This book is a roadmap, a guide to understanding the bits and pieces of software testing and how you can apply them when you are working as a tester on a project. This book will teach you each and everything you should know about software testing with references to a real-life project. This book will not only help you in securing your first testing job but will also guide you on your day-to-day journey as a software tester.

This book will teach you how to test computer software under real-world conditions. The authors have all been test managers and software development managers at well-known Silicon Valley software companies. Successful consumer software companies have learned how to produce high-quality products under tight time and budget constraints. The book explains the testing side of that success. Who this book is for: \* Testers and Test Managers \* Project Managers-Understand the timeline, depth of investigation, and quality of communication to hold testers accountable for. \* Programmers-Gain insight into the sources of errors in your code, understand what tests your work will have to pass, and why testers do the things they do. \* Students-Train for an entry-level position in software development. What you will learn: \* How to find important bugs quickly \* How to describe software errors clearly \* How to create a testing plan with a minimum of paperwork \* How to design and use a bug-tracking system \* Where testing fits in the product development process \* How to test products that will be translated into other languages \* How to test for compatibility with devices, such as printers \* What laws apply to software quality

German Grammar: Reviewed and Retold is a user-friendly grammar/workbook designed to give German learners a great basis to build an in-depth knowledge of spoken and written German. Bridging the gap between grammar, storytelling, and culture, learners of the German language discover Germany's cultural history as well as life in Germany today, while absorbing grammatical structures through reading and practice. This grammar is based on recent Second Language Acquisition (SLA) research and word frequency, to embed vocabulary and grammar into a language-specific cultural context. A key component of this approach is consistency and relevance, enabling students to apply grammatical structures to their language learning, as well as talking about the past, present, and future. Aimed at ACTFL levels Novice (all) to Intermediate (middle)/CEFR A1 to B1, this is the perfect grammar for post-beginners, combining storytelling with grammar acquisition.

Software Quality Assurance in Large Scale and Complex Software-intensive Systems presents novel and high-quality research related approaches that relate the quality of software architecture to system requirements, system architecture and enterprise-architecture, or software testing. Modern software has become complex and adaptable due to the emergence of globalization and new software technologies, devices and networks. These changes challenge both traditional software quality assurance techniques and software engineers to ensure software quality when building today (and tomorrow's) adaptive, context-sensitive, and highly diverse applications. This edited volume presents state of the art techniques, methodologies, tools, best practices and guidelines for software quality assurance and offers guidance for future software engineering research and practice. Each contributed chapter considers the practical application of the topic through case studies, experiments, empirical validation, or systematic comparisons with other approaches already in practice. Topics of interest include, but are not limited, to: quality attributes of system/software architectures; aligning enterprise, system, and software architecture from the point of view of total quality; design decisions and their influence on the quality of system/software architecture; methods and processes for evaluating architecture quality; quality assessment of legacy systems and third party applications; lessons learned and empirical validation of theories and frameworks on architectural quality; empirical validation and testing for assessing architecture quality. Focused on quality assurance at all levels of software design and development Covers domain-specific software quality assurance issues e.g. for cloud, mobile, security, context-sensitive, mash-up and autonomic systems Explains likely trade-offs from design decisions in the context of complex

software system engineering and quality assurance Includes practical case studies of software quality assurance for complex, adaptive and context-critical systems

This book critically examines the cultural desire for anglicisation of the Indian middle class in the context of postcolonial India. It looks at the history of anglicised self-fashioning as one of the major responses of the Indian middle class to British colonialism. The book explores the rich variety of nineteenth- and twentieth-century writings that document the attempts by the Indian middle class to innovatively interpret their personal histories, their putative racial histories, and the history of India to appropriate the English language and lay claim to an “English” identity. It discusses this unique quest for “Englishness” by reading the works of authors like Michael Madhusudan Dutt, Rabindranath Tagore, Cornelia Sorabji, Nirad C. Chaudhuri, Dom Moraes, and Salman Rushdie. An important intervention, this book will be of interest to scholars and researchers of postcolonial studies, Indian English literature, South Asian studies, cultural studies, and English literature in general.

Extensively class-tested, this textbook takes an innovative approach to software testing: it defines testing as the process of applying a few well-defined, general-purpose test criteria to a structure or model of the software. It incorporates the latest innovations in testing, including techniques to test modern types of software such as OO, web applications, and embedded software. The book contains numerous examples throughout. An instructor's solution manual, PowerPoint slides, sample syllabi, additional examples and updates, testing tools for students, and example software programs in Java are available on an extensive website.

The one resource needed to create reliable software This text offers a comprehensive and integrated approach to software quality engineering. By following the author's clear guidance, readers learn how to master the techniques to produce high-quality, reliable software, regardless of the software system's level of complexity. The first part of the publication introduces major topics in software quality engineering and presents quality planning as an integral part of the process. Providing readers with a solid foundation in key concepts and practices, the book moves on to offer in-depth coverage of software testing as a primary means to ensure software quality; alternatives for quality assurance, including defect prevention, process improvement, inspection, formal verification, fault tolerance, safety assurance, and damage control; and measurement and analysis to close the feedback loop for quality assessment and quantifiable improvement. The text's approach and style evolved from the author's hands-on experience in the classroom. All the pedagogical tools needed to facilitate quick learning are provided: \* Figures and tables that clarify concepts and provide quick topic summaries \* Examples that illustrate how theory is applied in real-world situations \* Comprehensive bibliography that leads to in-depth discussion of specialized topics \* Problem sets at the end of each chapter that test readers' knowledge This is a superior textbook for software engineering, computer science, information systems, and electrical engineering students, and a dependable reference for software and computer professionals and engineers.

It may surprise you to learn that Microsoft employs as many software testers as developers. Less surprising is the emphasis the company places on the testing discipline—and its role in managing quality across a diverse, 150+ product portfolio. This book—written by three of Microsoft's most prominent test professionals—shares the best practices, tools, and systems used by the company's 9,000-strong corps of testers. Learn how your colleagues at Microsoft design and manage testing, their approach to training and career development, and what challenges they see ahead. Most important, you'll get practical insights you can apply for better results in your organization. Discover how to: Design effective tests and run them throughout the product lifecycle

Minimize cost and risk with functional tests, and know when to apply structural techniques Measure code complexity to identify bugs and potential maintenance issues Use models to generate test cases, surface unexpected application behavior, and manage risk Know when to employ automated tests, design them for long-term use, and plug into an automation infrastructure Review the hallmarks of great testers—and the tools they use to run tests, probe systems, and track progress efficiently Explore the challenges of testing services vs. shrink-wrapped software

Uncover surprises, risks, and potentially serious bugs with exploratory testing. Rather than designing all tests in advance, explorers design and execute small, rapid experiments, using what they learned from the last little experiment to inform the next. Learn essential skills of a master explorer, including how to analyze software to discover key points of vulnerability, how to design experiments on the fly, how to hone your observation skills, and how to focus your efforts. Software is full of surprises. No matter how careful or skilled you are, when you create software it can behave differently than you intended. Exploratory testing mitigates those risks. Part 1 introduces the core, essential skills of a master explorer. You'll learn to craft charters to guide your exploration, to observe what's really happening (hint: it's harder than it sounds), to identify interesting variations, and to determine what expected behavior should be when exercising software in unexpected ways. Part 2 builds on that foundation. You'll learn how to explore by varying interactions, sequences, data, timing, and configurations. Along the way you'll see how to incorporate analysis techniques like state modeling, data modeling, and defining context diagrams into your explorer's arsenal. Part 3 brings the techniques back into the context of a software project. You'll apply the skills and techniques in a variety of contexts and integrate exploration into the development cycle from the very beginning. You can apply the techniques in this book to any kind of software. Whether you work on embedded systems, Web applications, desktop applications, APIs, or something else, you'll find this book contains a wealth of concrete and practical advice about exploring your software to discover its capabilities, limitations, and risks. The Foundations in Software Testing workbook supports students and self-studiers who want a context-driven introduction to black box software testing. Used in parallel with the instructional materials provided at the Center for Software Testing Education and Research ([testingeducation.org/BBST](http://testingeducation.org/BBST)), readers will learn basic testing terminology and consider fundamental challenges in software testing. These challenges include: the mission of testing, the oracle problem, the measurement problem, and the impossibility of complete testing.

Effective Software Testing explores fifty critically important best practices, pitfalls, and solutions. Gleaned from the author's extensive practical experience, these concrete items will enable quality assurance professionals and test managers to immediately enhance their understanding and skills, avoid costly mistakes, and implement a state-of-the-art testing program. This book places special emphasis on the integration of testing into all phases of the software development life cycle--from requirements definition to design and final coding. The fifty lessons provided here focus on the key aspects of software testing: test planning, design, documentation, execution, managing the testing team, unit testing, automated testing, nonfunctional testing, and more. You will learn to: Base testing efforts on a prioritized feature schedule Estimate test preparation and execution Define the testing team

roles and responsibilities Design test procedures as soon as requirements are available Derive effective test cases from requirements Avoid constraints and detailed data elements in test procedures Make unit-test execution part of the build process Use logging to increase system testability Test automated test tools on an application prototype Automate regression tests whenever possible Avoid sole reliance on capture/playback Conduct performance testing with production-sized databases Tailor usability tests to the intended audience Isolate the test environment from the development environment Implement a defect tracking life cycle Throughout the book, numerous real-world case studies and concrete examples illustrate the successful application of these important principles and techniques. Effective Software Testing provides ready access to the expertise and advice of one of the world's foremost software quality and testing authorities. 0201794292B12032002

As dependency on software systems increases, so equally does the need for trained and qualified testers. In a world of employment mobility, having an internationally recognized qualification ensures that there is a common understanding of the testing issues at hand. Software testers preparing for the International Software Testing Qualification Board (ISTQB) examination - the first and only international certification scheme available - will find full support for their study in this book. Designed to help software and system testing professionals pass and qualify at Foundation Level, syllabus coverage is complete and enhanced with learning aids. As the authors are seasoned test-professionals and developers of the ISTQB syllabus itself, this book is written 'from the source' and with 100% relevancy. The authors adopt a practical and hands-on approach, covering the fundamental principles that every software tester should know. This is the ideal one-stop study guide for anyone taking the ISTQB Foundation Level examination.

CD-ROM contains: Canned HEAT v.2.0 -- Holodeck Lite v. 1.0.

Written by a leading expert in the field, this unique volume contains current test design approaches and focuses only on software test design. Copeland illustrates each test design through detailed examples and step-by-step instructions.

Software Testing Techniques, 2nd Edition is the first book-length work that explicitly addresses the idea that design for testability is as important as testing itself not just by saying that testability is a desirable goal, but by showing the reader how to do it. Every chapter has testability guidelines that illustrate how the technique discussed in the chapter can be used to make software more easily tested and therefore more reliable and maintainable. Application of all techniques to unit, integration, maintenance, and system testing are discussed throughout this book. As a self-study text, as a classroom text, as a working reference, it is a book that no programmer, independent software tester, software engineer, testing theorist, system designer, or software project manager can be without.

Based on the needs of the educational community, and the software professional, this book takes a unique approach to teaching software testing. It introduces testing concepts that are managerial, technical, and process oriented, using the Testing Maturity Model (TMM) as a guiding framework. The TMM levels and goals support a structured presentation of fundamental and advanced test-related concepts to the reader. In this context, the interrelationships between theoretical, technical, and managerial concepts

become more apparent. In addition, relationships between the testing process, maturity goals, and such key players as managers, testers and client groups are introduced. Topics and features: - Process/engineering-oriented text - Promotes the growth and value of software testing as a profession - Introduces both technical and managerial aspects of testing in a clear and precise style - Uses the TMM framework to introduce testing concepts in a systematic, evolutionary way to facilitate understanding - Describes the role of testing tools and measurements, and how to integrate them into the testing process Graduate students and industry professionals will benefit from the book, which is designed for a graduate course in software testing, software quality assurance, or software validation and verification Moreover, the number of universities with graduate courses that cover this material will grow, given the evolution in software development as an engineering discipline and the creation of degree programs in software engineering.

Introducing the Most Helpful and Inexpensive Software Testing Study Guide: Stop yourself trying to figuring out how to succeed in your software testing career. Instead, take benefit of these proven methods and real-life examples. Being a software tester for over 9 years I personally know what it takes to get a job and advance in your software testing/QA career. Each and every page of this book consist of proven advice for handling the day to day software testing activities. Who should use this book? It doesn't matter if you are an undergraduate or graduate student or a fresher looking for a job in software testing or a professional working as a test engineer or a senior QA lead or a test manager, this eBook is designed to be used as the primary textbook and an all-in-one resource for software test engineers and developers. What You'll learn after reading this eBook... \* You should be able to get a job with our comprehensive guide on resume and interview preparation. \* Get started in software testing. \* Learn best tips on how to become a skilled software tester who finds critical defects in any application \* Learn how to manage defects like a pro. \* Become a web testing expert. \* Learn how to achieve exponential career growth and excel in your career. \* Learn how to deal with the developers during uncomfortable project meetings. \* Master the art of becoming a good team leader/manager. \* Plug-in all real-life tips and examples into almost any of your career situations for a bright software testing career. This eBook strives to strike a perfect balance between theoretical concepts, which are covered rigorously as well as practical contexts thus allowing the readers to build a solid foundation in key methodologies, techniques, tips and tricks in the field of software testing. The clear terminology definitions and comprehensive real-life examples provide an easy way to master various software testing techniques. After reading this eBook you should be able to get started in software testing, learn great tips on how to be an effective tester who finds critical bugs in the application under test, learn how to deal with the developers during uncomfortable project meetings, master the art of how to become a good test team leader/manager and more.

Bug Advocacy, second in the BBST workbook series, supports students and self-studiers who want a context-driven introduction to black box software testing. Used in parallel with the instructional materials provided at the Center for Software Testing Education and Research ([testingeducation.org/BBST](http://testingeducation.org/BBST)), the workbook helps readers understand that bug reports are not just neutral technical reports. They are persuasive documents. The key goal of the bug report author is to provide high-quality information, well

written, to help stakeholders make wise decisions about which bugs to fix.

Test Design, third in the BBST workbook series, supports students and self-studiers who want a context-driven introduction to black box software testing. Used in parallel with the instructional materials provided at the Center for Software Testing Education and Research ([testingeducation.org/BBST](http://testingeducation.org/BBST)), the workbook introduces students to a broad array of test design techniques.

Subsequent courses and workbooks will focus on one technique each, allowing time for tasks that build a deeper knowledge and skill with each technique. This core provides a foundation. The course introduces you to: many techniques at a superficial level (what the technique is); a few techniques at a practical level (how to do it); ways to mentally organize this collection of techniques; using the the Heuristic Test Strategy Model for test planning and design: and using concept mapping tools for test planning. Any of these techniques can be applied in a scripted way or an exploratory way."

2012 Jolt Award finalist! Pioneering the Future of Software Test Do you need to get it right, too? Then, learn from Google.

Legendary testing expert James Whittaker, until recently a Google testing leader, and two top Google experts reveal exactly how Google tests software, offering brand-new best practices you can use even if you're not quite Google's size...yet! Breakthrough Techniques You Can Actually Use Discover 100% practical, amazingly scalable techniques for analyzing risk and planning tests...thinking like real users...implementing exploratory, black box, white box, and acceptance testing...getting usable feedback...tracking issues...choosing and creating tools...testing "Docs & Mocks," interfaces, classes, modules, libraries, binaries, services, and infrastructure...reviewing code and refactoring...using test hooks, presubmit scripts, queues, continuous builds, and more. With these techniques, you can transform testing from a bottleneck into an accelerator—and make your whole organization more productive!

Like so many young people, James Bach, the son of the famous author Richard Bach (Jonathan Livingston Seagull) struggled in school. While he excelled in subjects that interested him, he barely passed the courses that didn't. By the time he was sixteen he had dropped out. He taught himself computer programming and software design and started working as a manager at Apple Computers only four years later - and he never looked back. With *The Secrets of a Buccaneer Scholar*, James shows us how he developed his own education on his own terms, how that unorthodox education brought him success, and how the reader can do it too. In his uniquely pithy and anecdotal style James uses the metaphor of a buccaneer to describe anyone whose love of learning and pursuit of knowledge is not bound by institutions or authorities. James outlines the eleven elements of his self-education method and shows how every reader - simply investing time and passion into educating themselves about the things that really interest them - can develop a method for acquiring knowledge and expertise that fits their temperaments and showcases their unique abilities and skills. Particularly well-suited for an audience grappling with the challenges posed by the internet, but also appropriate for parents looking to help and school their children or employees hoping to jumpstart their careers, *The Secrets of a Buccaneer Scholar* is a groundbreaking and uplifting work that empowers and inspires its readers.

This book critically evaluates the complex relations between physical activity, health imperatives and cultural and social

opportunities in low- and middle-income countries (LMICs). The book explores the uncertainty of knowledge around physical activity behavior and its distinctive meanings in LMIC contexts, the factors influencing physical activity, and how populations across the world understand and live the concept of physical activity. It discusses the key challenges and opportunities for sustaining physical activity within geographically and culturally diverse contexts of LMICs; introduces the reader to contemporary global physical activity approaches, models and policies; and presents case studies from around the world, including Asia, Africa, South America, the Pacific and Europe. Overall, the text relates theory to practical examples to facilitate a better understanding of physical activity in context, emphasizes the need for targeted, context-specific and locally relevant interventions to create PA-enabling environments in LMICs, and highlights the role of a range of stakeholders, including policy makers and urban planners, sport and recreation services, mass media, educators and the civil society in shaping population physical activity levels. Taken together, this edited volume brings together the latest research on PA in LMICs from around the world, informs and directs future research and necessary policy change towards the sustainable integration of PA opportunities, and seeks to ultimately foster and promote population-based PA in LMIC settings. By presenting empirical data and policy recommendations, this text will appeal to scholars, researchers and practitioners with an interest in physical activity research, public health, health promotion, sociology of sport, and sports sciences in LMICs, as well as policy makers and experts working in health promotion, public health, sports and fitness, but also in the urban planning and infrastructure and governmental industries.

As the title states, this is a friendly introduction to software testing. It covers the basics of testing theory and terminology, how to write test plans, and how defects are found and reported. It also goes over more advanced testing topics such as performance testing, security testing, combinatorial testing and others. Written by a software engineer with more than fifteen years of software development and quality assurance experience, this book provides an industry-focused introduction to the field of software testing. Software testing is a critical stage in software development used to ensure that a program meets required specifications, and does not contain errors in programming code. As with all stages of software development, in testing there are many traps you can fall into, thereby missing errors. Testers need a handbook of tips, tricks, and common pitfalls to help them avoid testing errors without the years of experience, and trial and error it normally takes to do so. James Bach and Cem Kaner, 2 of the world's leading testing experts, deliver the lessons they have learned in their over 30 years of combined testing experience. · The Role of the Tester· Thinking Like a Tester· Testing Techniques· Bug Advocacy· Automating Testing· Documenting Testing· Interacting with Programmers· Managing the Testing Project· Managing the Testing Group· Your Career in Software Testing· Planning the Testing Strategy

This book will help you write better stories, spot and fix common issues, split stories so that they are smaller but still valuable, and deal with difficult stuff like crosscutting concerns, long-term effects and non-functional requirements. Above all, this book will help you achieve the promise of agile and iterative delivery: to ensure that the right stuff gets delivered

through productive discussions between delivery team members and business stakeholders. Who is this book for? This is a book for anyone working in an iterative delivery environment, doing planning with user stories. The ideas in this book are useful both to people relatively new to user stories and those who have been working with them for years. People who work in software delivery, regardless of their role, will find plenty of tips for engaging stakeholders better and structuring iterative plans more effectively. Business stakeholders working with software teams will discover how to provide better information to their delivery groups, how to set better priorities and how to outrun the competition by achieving more with less software. What's inside? Unsurprisingly, the book contains exactly fifty ideas. They are grouped into five major parts: - Creating stories: This part deals with capturing information about stories before they get accepted into the delivery pipeline. You'll find ideas about what kind of information to note down on story cards and how to quickly spot potential problems. - Planning with stories: This part contains ideas that will help you manage the big-picture view, set milestones and organise long-term work. - Discussing stories: User stories are all about effective conversations, and this part contains ideas to improve discussions between delivery teams and business stakeholders. You'll find out how to discover hidden assumptions and how to facilitate effective conversations to ensure shared understanding. - Splitting stories: The ideas in this part will help you deal with large and difficult stories, offering several strategies for dividing them into smaller chunks that will help you learn fast and deliver value quickly. - Managing iterative delivery: This part contains ideas that will help you work with user stories in the short and mid term, manage capacity, prioritise and reduce scope to achieve the most with the least software. About the authors: Gojko Adzic is a strategic software delivery consultant who works with ambitious teams to improve the quality of their software products and processes. Gojko's book Specification by Example was awarded the #2 spot on the top 100 agile books for 2012 and won the Jolt Award for the best book of 2012. In 2011, he was voted by peers as the most influential agile testing professional, and his blog won the UK agile award for the best online publication in 2010. David Evans is a consultant, coach and trainer specialising in the field of Agile Quality. David helps organisations with strategic process improvement and coaches teams on effective agile practice. He is regularly in demand as a conference speaker and has had several articles published in international journals.

\*\*\*Over a half-million sold! The sequel, The Unicorn Project, is coming Nov 26\*\*\* “Every person involved in a failed IT project should be forced to read this book.”—TIM O'REILLY, Founder & CEO of O'Reilly Media “The Phoenix Project is a must read for business and IT executives who are struggling with the growing complexity of IT.”—JIM WHITEHURST, President and CEO, Red Hat, Inc. Five years after this sleeper hit took on the world of IT and flipped it on its head, the 5th Anniversary Edition of The Phoenix Project continues to guide IT in the DevOps revolution. In this newly updated and

expanded edition of the bestselling *The Phoenix Project*, co-author Gene Kim includes a new afterword and a deeper delve into the Three Ways as described in *The DevOps Handbook*. Bill, an IT manager at Parts Unlimited, has been tasked with taking on a project critical to the future of the business, code named Phoenix Project. But the project is massively over budget and behind schedule. The CEO demands Bill must fix the mess in ninety days or else Bill's entire department will be outsourced. With the help of a prospective board member and his mysterious philosophy of The Three Ways, Bill starts to see that IT work has more in common with a manufacturing plant work than he ever imagined. With the clock ticking, Bill must organize work flow streamline interdepartmental communications, and effectively serve the other business functions at Parts Unlimited. In a fast-paced and entertaining style, three luminaries of the DevOps movement deliver a story that anyone who works in IT will recognize. Readers will not only learn how to improve their own IT organizations, they'll never view IT the same way again. "This book is a gripping read that captures brilliantly the dilemmas that face companies which depend on IT, and offers real-world solutions."—JEZ HUMBLE, Co-author of *Continuous Delivery*, *Lean Enterprise*, *Accelerate*, and *The DevOps Handbook* ——— "I'm delighted at how *The Phoenix Project* has reshaped so many conversations in technology. My goal in writing *The Unicorn Project* was to explore and reveal the necessary but invisible structures required to make developers (and all engineers) productive, and reveal the devastating effects of technical debt and complexity. I hope this book can create common ground for technology and business leaders to leave the past behind, and co-create a better future together."—Gene Kim, November 2019

"The world's leading software testing experts lend you their wisdom and years of experience to help you avoid the most common mistakes in testing software. Each lesson is an assertion related to software testing, followed by an explanation or example that shows you the how, when, and why of the testing lesson. More than just tips, tricks, and pitfalls to avoid, *Lessons Learned in Software Testing* speeds you through the critical testing phase of the software development project without the extensive trial and error it normally takes to do so. The ultimate resource for software testers and developers at every level of expertise."--Resource description page.

Get everything you need to get a running start in Software Testing. The basics, quick and fun. You need some software testing knowledge to push applications to perform at their full potential and intended use. This book is a high-level overview of the most important testing concepts that will get you started on the right track. All presented in a short, easy and enjoyable form with reference to further learning. No burnouts or frustration from too much academic jargon. The primary motivation for preparing this book is to serve as a beginner's guide targeted at aspiring and budding software testers to help them in establishing a sustained and fulfilling career path. This book is just a tip of the iceberg and not a bible of concepts which would suit every context. However, it is an impetus and a starting point for digging deeper in the

software testing space. There are a wide variety of resources dedicated in various topics based on your area of interest. This book influences by my interactions with industry leaders, testing forums, customers, and end-users. Cross-functional teams, developers, regulatory personnel, project managers and business directors also provided insights. Checkout the book preview to see what's inside. IS THIS BOOK FOR ME? If you had no or minimal contact with computer science or software testing, the book was designed for you. Many people with a testing background love the book as a way to recap important concepts. Very little programming experience is required to follow the book. WHICH PROGRAMMING LANGUAGE IS USED? None. Programming languages vary by nature and application, but the core testing concepts may be applied regardless. IS THE BOOK UP TO DATE? The book covers fundamental principles of software testing which will always be relevant.

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