The Project Management Office

Presents an introduction to the processes of portfolio management, discussing how to identify business goals, develop strategy, evaluate environmental and risk factors and successfully complete project objectives. Original.

The effective management of project portfolios has become a growing challenge for industry, government, and other institutions. This text provides expert advice, information, concepts, and working models for all organisations wishing to improve, standardise, and optimise their project management.

Project Management for Engineering, Business and Technology is a highly regarded textbook that addresses project management across all industries. First covering the essential background, from origins and philosophy to methodology, the bulk of the book is dedicated to concepts and techniques for practical application. Coverage includes project initiation and proposals, scope and task definition, scheduling, budgeting, risk analysis, control, project selection and portfolio management, program management, project organization, and all-important "people" aspects—project leadership, team building, conflict resolution, and stress management. The systems development cycle is used as a framework to discuss project management in a variety of situations, making this the go-to book for managing virtually any kind of project, program, or task force. The authors focus on the ultimate purpose of project management—to unify and integrate the interests, resources and work efforts of many stakeholders, as well as the planning, scheduling, and budgeting needed to accomplish overall project goals. This sixth edition features: updates throughout to cover the latest developments in project management methodologies; a new chapter on project procurement management and contracts; an expansion of case study coverage throughout, including those on the topic of sustainability and climate change, as well as cases and examples from across the globe, including India, Africa, Asia, and Australia; and extensive instructor support materials, including an instructor's manual, PowerPoint slides, answers to chapter review questions and a test bank of questions. Taking a technical yet accessible approach, this book is an ideal resource and reference for all advanced undergraduate and graduate students in project management courses, as well as for practicing project managers across all industry sectors.

PMI's latest foundational standard, The Standard for Organizational Project Management (OPM), expands upon the popular Implementing Organizational Project Management: A Practice Guide, published in 2014. This newly-created standard is a result of survey feedback that revealed acceptance of the approach and increasing interest in an expanded version. OPM is defined as the integration of people, knowledge, and processes, supported by tools across all functional domains of the organization. The approach further advances an organization's performance by developing and linking portfolio, program, and project management principles and practices with organizational enablers (e.g., structural, cultural, technological, and human resource practices) and business processes to support strategic objectives. OPM helps organizations deliver value through the following principles:•Aligning strategy•Consistent execution and delivery•Cross-functional collaboration•Adding value to the organization•Continuous training Although useful for any organization that is seeking to better meet its strategic objectives, this standard is particularly beneficial for organizations that do not have a unified project management approach.

Delivering Successful PMOs provides a clear framework to conceive, design, build, prove and embody an enterprise PMO inside an organisation, dealing with the strategic intentions, the politics, the people and the projects. The book draws on the rare experience that Ray Mead, through his organisation PM-Partners (www.pmpartners.co.uk) had in building an enterprise PMOfrom the ground up - a 'greenfield' enterprise PMO. Through this process he and his team have developed an invaluable methodology that is shared through this book alongside a real case study - this is not theory, this is not 'perfect' world modelling, this is proven through practice and live application. Peter and Ray extend the guidelines from the first book and weave them in to the process of delivering a PMO that works for an organisation and delivers success - measured by improved project health, greater returns on investment, a better project management community, closer connection to business strategy and a more mature project organisation.

Leading Successful PMOsHow to Build the Best Project Management Office for Your BusinessRoutledge

Explains how Billy Beene, the general manager of the Oakland Athletics, is using a new kind of thinking to build a successful and winning baseball team without spending enormous sums of money.

Read real life stories of PMO who delivered exceptional value to complex projects, programs, and portfolios in a VUCA world. Explore a variety of capabilities that will make you navigate in the most complex environments. Create a high-impact agile Enterprise PMO. Coverage includes: - Dealing with nonlinearities - Surfing on transitions and bifurcations - Thriving with uncertainty and unpredictability - Understanding power laws and tail effects - Chosing between direct and indirect strategies - Focusing on people and great causes - Developing communities of decentralized PMOs - Being a challenger and a coach - Finding your buddy - Bridging cultural gaps - Capitalizing on technology - Analyzing your network - Getting to tipping points - Linking projects and portfolios to strategic objectives - Building your Enterprise PMO

From the creator of the popular website Ask a Manager and New York's work-advice columnist comes a witty, practical guide to 200 difficult professional conversations—featuring all-new advice! There's a reason Alison Green has been called "the Dear Abby of the work world." Ten years as a workplace-advice columnist have taught her that people avoid awkward conversations in the office because they simply don't know what to say. Thankfully, Green does—and in this incredibly helpful book, she tackles the tough discussions you may need to have

during your career. You'll learn what to say when • coworkers push their work on you—then take credit for it • you accidentally trash-talk someone in an email then hit "reply all" • you're being micromanaged—or not being managed at all • you catch a colleague in a lie • your boss seems unhappy with your work • your cubemate's loud speakerphone is making you homicidal • you got drunk at the holiday party Praise for Ask a Manager "A must-read for anyone who works . . . [Alison Green's] advice boils down to the idea that you should be professional (even when others are not) and that communicating in a straightforward manner with candor and kindness will get you far, no matter where you work."—Booklist (starred review) "The author's friendly, warm, no-nonsense writing is a pleasure to read, and her advice can be widely applied to relationships in all areas of readers' lives. Ideal for anyone new to the job market or new to management, or anyone hoping to improve their work experience."—Library Journal (starred review) "I am a huge fan of Alison Green's Ask a Manager column. This book is even better. It teaches us how to deal with many of the most vexing big and little problems in our workplaces—and to do so with grace, confidence, and a sense of humor."—Robert Sutton, Stanford professor and author of The No Asshole Rule and The Asshole Survival Guide "Ask a Manager is the ultimate playbook for navigating the traditional workforce in a diplomatic but firm way."—Erin Lowry, author of Broke Millennial: Stop Scraping By and Get Your Financial Life Together

This volume explores the ways in which knowledge and innovation impact business and economic sustainability, offering a wide-ranging and richly illustrated study of knowledge, innovation and sustainability of organizations from a dynamic capabilities perspective. In organizational theory, dynamic capability is defined as an organization's ability to react and adapt adequately and rapidly to external change. In today's global economy, pursuing sustainable strategies and practices is critical to organizational success. Complying with externally and internally imposed sustainability targets might initially appear as a restriction for organizations; however, they can be transformed into a new set of opportunities. This means that the classic ways in which management absorbs the experiences associated with evolving conditions, organizational frameworks and markets must be reconsidered in light of the preservation of the technological, environmental and social ecosystems. Featuring research and case studies from sectors such as NGOs, SMEs, education and agriculture, this book offers students, academics, practitioners and policymakers a multi-faceted understanding of how and why knowledge, innovation and sustainability are intricately linked—and offers insight into best practices that balance organizational and societal needs.

The Standard for Program Management - Fourth Edition differs from prior editions by focusing on the principles of good program management. Program activities have been realigned to program lifecycle phases rather than topics, and the first section was expanded to address the key roles of program manager, program sponsor and program management office. It has also been updated to better align with PMI's Governance of Portfolios, Programs, and Projects: A Practice Guide.

Project management tools can be used as an alternative to improve and strengthen a company's position in the market. However, the management of projects has been in constant transformation. Elements such as time, cost, and scope, on which it is based, have been complemented with other trends, such as the project team, change management, knowledge management, good negotiation practices, management of stakeholders, sustainability, etc. In order to improve the competitiveness of their company and increase earned value, managers must remain up to date on these latest transformations and best practices. The Handbook of Research on Project Management Strategies and Tools for Organizational Success is a pivotal reference source that analyzes and disseminates new trends that will allow managers to improve their skills and strengthen the performance of their companies through obtaining better results in the projects undertaken. While highlighting topics such as market growth, risk management, and value creation, this book is ideally designed for project managers, managers, business professionals, entrepreneurs, academicians, researchers, and students seeking current research on improving the competitiveness of companies as well as increasing their earned value.

What is needed to get better project results? How do you get your temporary project office up and running quickly and structured? What kind of activities can a PMO employee undertake? How do you deal with a project or programme manager as a PMO employee? How do you get more time for stakeholder management as a project manager? These questions and more will be answered in this book. This book is a possible scenario to get to your own pop-up PMO roadmap and career. Sue Vowler (author of P3O): "This book a great analogy and perfectly describes the world of the temporary programme or project office. It fills the gaps in P3O, answering the "how do I do this?" question, and is a true practitioners guide to setting up, running and closing down temporary PMOs." Peter Taylor (author of Leading successful PMO's and The lazy projectmanager): "The book provides many practical examples as well as tools and templates that readers can use at their will as they follow along the roadmap to PMO succes."

So, you've been asked to manage a project. Not sure where to start? Start here. This is your ultimate one-stop, easy-going and very friendly guide to delivering any project of any size. Even if you're a first time, never-done-it-before, newbie project manager, How to Manage a Great Project will get you from start to finish on budget, on target and on time. In just eight simple steps, you'll learn to: Get things started: understand the what, why, where and who of your project Plan for success: co-ordinate what needs doing and who needs to do it Make it happen: get everything done – in order and on time Keep on track: monitor your progress to stay in total control Wind things up: review, report and enjoy the well-earned results How to Manage a Great Project is your roadmap to project perfection – first time, every time.

Annotation It isn't just big organizations that can benefit from project management systems. Firms of all sizes have begun looking into setting up their own project management office. Provides managers with everything they need to fit the project office into the current organizational structure, determine necessary software and tools, structure efforts, handle slippage, and adapt the wealth of templates provided in the book. Includes CD with every form essential to the successful completion of the project, as well as worksheets, templates, charts, and descriptions needed to establish the project office. Selected as a suggested resource for CAQ(R) Project Management Office exam preparation.

Many organizations profit hugely by utilizing a Project Management Office (PMO); it means they achieve benefits from standardizing and following project management policies, processes, and methods. However, building an effective PMO is a complex process; it requires clear vision and strong leadership so that, over time, it will become the source for guidance, documentation, and metrics related to the practices involved in managing and implementing projects. Leading Successful PMOs will guide all project based organizations, and project managers who contribute to and benefit from a PMO, towards maximizing their project success. In it, Peter Taylor outlines the basics of setting up a PMO and clearly explains how to ensure it will do exactly

what you need it to do - the right things, in the right way, in the right order, with the right team.

The Project Management Office (PMO) is a rapidly emerging concept in project management that has evolved in terms of its application, sophistication, and proven results. Most literature on the subject focuses on a specific facet or purpose of PMO. The Advanced Project Management Office: A Comprehensive Look at Function and Implementation provides a

Today's project managers find themselves in the dual roles of technical expert and business leader. As project management has evolved, the need has emerged for an organizational entity to manage complexities and ensure alignment with business interests. A project management office (PMO) coordinates technical and business facets of project management and achieves the goals of oversight, control, and support within the project management environment. The Complete Project Management Office Handbook identifies the PMO as the essential business integrator of the people, processes, and tools that manage or influence project performance. This book details how the PMO applies professional project management practices and successfully integrates business interests with project goals, regardless of whether the scope of the PMO is limited to managing specific projects or expanded to the level of a full business unit. People at all levels of the project and business spectrum will benefit from this volume. The Handbook focuses on how to establish PMO functionality to meet the requirements of project stakeholders. It presents 20 pertinent PMO function models, providing guidance for developing PMO operating capability that is applicable to any organization. It also presents these functions relative to five stages of progressive PMO development along a competency continuum, demonstrating potential PMO growth from simple project control up through its alignment within a strategic business framework.

This concise text introduces an integrated view of all project management-related activities in an organization, called Organizational Project Management (OPM). Practical cases from several organizations, as well as popular theories such as the Resource-Based Theory and Institutional Theory provide for an insightful yet realistic understanding of OPM as an integrative tool for organizations to improve their efficiency and effectiveness.

THE DNA OF STRATEGY EXECUTION "In a world where there are more questions than answers every leader will need to learn to dance to a different beat. In this insightful book, Jack Duggal has cracked the DNA of Strategy Execution. Ignore these insights at your own peril." — Dr. Tony O'Driscoll Global Head, DukeCE Labs, Duke Corporate Education Fuqua School of Business, Duke University DECODE THE DNA OF MANAGEMENT AND STRATEGY EXECUTION IN AN INCREASINGLY TURBULENT WORLD Just as DNA contains the genetic instructions used in the development and functioning of all living organisms, what if we could decode the elements of management and strategy execution? This insightful book offers new perspectives on age-old management challenges and illuminates better ways to organize and manage in an increasingly DANCE-world (Dynamic. Ambiguous. Non-Linear. Complex. Emergent). It puts the management DNA under the microscope, and shows how to develop, build and transform organizational project management and PMO capabilities essential for effective strategy execution. It provides a framework to measure what matters with a step-by-step approach to define and measure success and business value. The DNA of Strategy Execution: Next Generation Project Management and PMO provides innovative insights for organizational project management and PMO. Based on application and learnings from many organizations around the world, this book reveals a playbook for strategy execution that will help you: Decode the core elements of management and strategy execution DNA Design and build next-generation Project/Program Management and PMO platform essential for effective strategy execution Prepare your organization to effectively lead and implement agile transformation and organizational change Improve organizational project management (OPM) and PMO maturity Improve overall organizational effectiveness and innovation capabilities Whether you are a part of a startup, or an established incumbent organization, the impact of digitization and disruption requires a rethink and reset of how we organize and manage. This book presents a playbook for effective strategy execution with next-generation Project, Program and PMO capabilities.

Featuring contributions from more than 20 distinguished executives and subject matter experts, this unique reference challenges various traditional approaches and strategies for the PMO and explains how to set up a business-driven PMO using an extensively proven roadmap adaptable to any type or size organization.

Successfully Launch and Operate a Virtual Project Management Office New technology and global businesses and organizations are making virtual project management offices (VPMOs) more important and more prevalent than ever. Successfully operating a VPMO requires project managers to employ additional skills and address different challenges from those necessary to operate a traditional PMO. For example, the virtual project manager must have effective soft skills to build trust among a dispersed team and to select the best forms of communication. He or she must also ensure compliance with the unique policies, procedures, and laws relevant to maintaining a VPMO. This book offers best practices for successful virtual projects and the most effective ways to create and implement a PMO in a virtual environment. It's a valuable resource for companies considering a VPMO and those already operating one. You'll find: - Proven implementation plans - Guidance for building a business case - Laws and ethics governing VPMOs - Tips and advice from experts Plus! Dozens of practical tools to use in launching a VPMO or improving an existing project management office.

This updated and completely revised edition of a bestseller extends the concepts and considerations of modern project management into the realm of project management oversight, control, and support. Illustrating the implications of project management in today's organizations, The Complete Project Management Office Handbook, Third Edition explains how to use the project management office (PMO) as a business integrator to influence project outcomes in a manner that serves both project and business management interests. Helping you determine if a PMO is right for your organization, this edition presents a five-stage PMO competency continuum to help you understand how to develop

PMOs at different competency levels and associated functionalities. It also identifies five progressive PMO development levels to help you identify which level is best for your organization. Updates to this edition include: A refinement of the 20 PMO functions that guide PMO setup and operations A new section that provides an effective evaluation of PMO maturity indicators based on the prescribed 20 PMO functions presented in the handbook A new section on Establishing a Project Management Office that details a comprehensive process for determining the needs, purpose, and functionality for a new PMO Best practices that have cross-industry value and applicability The book includes checklists, detailed process steps, and descriptive guidance for developing PMO functional capability. The up-to-date PMO model defined will not only help you better understand business practices in project management, but will also help you to adapt and integrate those practices into the project management environment in your organization. For anyone associated with start-up and smaller PMOs, the book explains what can be done to create less rigorous PMO functional capabilities. It also includes helpful insights for those who need to specify and demonstrate "quick-wins" and early PMO-based accomplishments in their organization.

This handbook developed by the Project Management Institutes Program Management Office Specific Interest Group (PMOSIG) provides practical guidance to the project Management and PMO community on a variety of topics in the areas of: PMO Strategic and Tactical Management, PMO Governance, PMO Services, PMO Set-up and Execution, and PMO Performance and Maturity. It features insightful contributions from more than 20 subject matter experts, successful practitioners, distinguished authors and thought leaders with a variety of backgrounds and experiences from around the World. The authors include best practices and case studies for successfully aligning PMOs to business objectives, and delivering benefits/ROI, as well as numerous proven tools, templates, policies, procedures, standards, methodologies and processes for successfully developing, and managing PMOs and for expanding their scope of services.

The Lazy Project Manager shows how adopting a more focused approach to life, projects and work can make us twice as productive. By concentrating project management to exercise effort where it really matters we will work smarter. The simple techniques of lazy project management can help us to work more effectively and improve our work–life balance.

Artificial Intelligence is finally making its way into project management and the challenge is to take advantage of all the benefits and avoid the pitfalls. In a highly competitive industrial environment, the PMO is in an ideal position to understand, adopt and optimize AI tools for project management. The PMO can align corporate objectives to the new technology and vastly improve the bottom line.This is a both a practical guide and visionary description of how AI will disrupt project management and how the PMO can harness this capability to create a substantial competitive advantage for the organization.

"By the end of this book, you will understand what is valuable, how to measure value, and how to optimize the flow of valuefrom idea to your customer." Evan Leybourn, co-founder and CEO, Business Agility Institute Agile methods have brought about dramatic changes in how organizations manage and deliver not only IT services, but their entire product and service value streams. As legacy organizations transition to newer, end-to-end agile operating models, the Project Management Office (PMO) needs to redesign its mission and operation to be more in line with these modern ways of working. That requires being more customer-focused and value-adding, and less hidebound, bureaucratic and tied to antiquated processes and mindsets. Visionary leaders are transitioning into enablers of this change, and maximizing value through the entire organization. Middle management, including program and project managers (PMs), are racing to maximize their professional relevancy in this new world. This book defines the role of the agile value management office (VMO), using case studies and a clear road map to help PMs visualize and implement a new path where middle management and the VMO are valued leaders in the age of business agility.

Managing Change in Organizations: A Practice Guide is unique in that it integrates two traditionally disparate world views on managing change: organizational development/human resources and portfolio/program/project management. By bringing these together, professionals from both worlds can use project management approaches to effectively create and manage change. This practice guide begins by providing the reader with a framework for creating organizational agility and judging change readiness.

Introduces a realistic approach to leading, managing, and growing your Agile team or organization. Written for current managers and developers moving into management, Appelo shares insights that are grounded in modern complex systems theory, reflecting the intense complexity of modern software development. Recognizes that today's organizations are living, networked systems; that you can't simply let them run themselves; and that management is primarily about people and relationships. Deepens your understanding of how organizations and Agile teams work, and gives you tools to solve your own problems. Identifies the most valuable elements of Agile management, and helps you improve each of them.

A must-read for any project management professional or student. Projects are the life blood of any organization. Revised to reflect the latest changes to A Guide to the Project Management Body of Knowledge (PMBOK(R)) and the Project Management Professional Exam(R), the fourth edition of The AMA Handbook of Project Management provides readers with a clear overview of a complex discipline. Covering everything from individual projects to programs and strategic alignment, it addresses: Project initiation and planning Communication and interpersonal skills Scheduling, budgeting and meeting business objectives Managing political and resource issues Implementing a PMO Measuring value and competencies. The book compiles essays and advice from the field's top professionals and features new chapters on stakeholder management, agile project management, program management, project governance, knowledge management, and more. Updated with fresh examples, case studies and solutions to specific project management dilemmas, it remains an essential reference to the critical concepts and theories all project managers must master.

A practical guide to maximize your benefits, and improve delivery of your corporate strategy! To stay competitive, companies need not only forward-thinking vision, but to effectively execute that vision. In this book, Eugen Spivak focuses on excellence in execution of corporate initiatives and serves as a strategic partner for establishing, improving, and running world-class PMO. The book is written from a business-transformation perspective, offering an abundance of specific recommendations, extraordinarily practical tips, and effective advice on establishing and improving Project Management Office. In addition to counsel on the setup of PMO, the book features real-world examples extracted from the more than a hundred initiatives Eugen has carried out. Further, the book highlights the practical tips on how to improve delivery of portfolios, programs, and projects, and thus offers a range of time-tested best practices for managing portfolios, programs, and projects. Using PMO Governance as a guide, you will receive: • Proven techniques to improve execution of your corporate strategy. • An effective approach for streamlining decision-making, transparency, and oversight. • Proactive insights about all the areas that make PMO successful. • Handy tips for how to spot delivery problems and what to do about them. • Efficient techniques for better running your portfolios, programs, and projects. • Guidelines to managing different types of programs and projects, including megaprojects. • Practical recommendations for making you a more effective leader. By applying principles in this book, your organization will improve maturity of its governance and achieve more desired performance results for the portfolio of program and projects it runs.

Agile Project Management, PMO, Powerful Advice - An Amazon BestsellerThe Revealed Secrets of the Shocking Truths about Global PMO Colossal Failures and how to Work around them.** Uncovered Truths How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K $ salaries for administrative work, aren't you? - Read the book and know the answer** What are the signs of a process obsessed PMO - in which the project managers are cringing under the whip of the PMO and how to set them free!** Limited Vision When the PMO is in love with the lavish tools - and promotes death by SharePoint - what do you do?** The Ultimate Program Life Cycle inflicting PMO - do you know how to recognize it and provide REAL VALUEAgile Project Management, The Agile PMOProvides answers NOW to all these challenging questions. You will learn to recognize and avoid the PMO trapsResearch has proven that most PMOs will be disbanded and flushed away in two years after rollout - make sure yours doesn't** This book provides you with the breakthrough professional knowledge to grow your PMO Immediately. This book is the Surefire method to pioneer the value driven efforts in the organization.**Proven and Tested Advice from a ProfessionalAgile Project Management, The Agile PMO** Join me in this journey to making your emerging PMO not only endure but also lead project and portfolio growth and be value driven:** The PMO is a mediating function it enables visibility where there is none, unity where there is disparity, transparency where there is ambiguity, and global breakthrough where there is only local analysis.** Over the years I have seen too many PMOs blunder and fail due to various misconceptions in the roll out and implementation. The main cause is that PMOs do not learn how to create true and substantial value for stakeholders from the portfolio perspective, and hence lose budgeting and are terminated** in this proven guide I will provide practical guidelines with the assistance of a case study on how to create and increase value of a PMO in an ever changing environment.** Ultimately, after reading this guide you'll know what to do, in order to successfully and reliably lead your Agile PMO.******* Agile Project Management, The Agile PMO is for a limited time at a discounted - under-priced level - popular demand is increasing Don't wait, enjoy this price and read now.*********"I have read many books about PMOs and have seen many implementations, most of them failed. I offer my perspective on how to create a long-lasting value driven PMO. The organizations that follow these guidelines benefit from extraordinary results in project completion, in benefits received, and customer satisfaction and in low employee attrition." M. Nir, PMP, M.Sc. I&E, President, Sapir Consulting**** **** **** ****Exclusive and Genuine Concepts - What is your value from Best business: The Agile PMO* Alignment with Business - ensuring Value over process* Launching a PMO that is Lean and Mean* Simple tools for enabling value quickly* Presented in an easy to follow case study!* Discussed from a multi-perspective view!* Integrated to allow you simple roll out across a portfolio!Praise for PMO Leadership - Avoid Classical Pitfalls How to Create a Value Driven Best business Office:Covering all perspectives of a PMO- This guide promotes a hands-on approach to the installation of a PMO in a company. It illustrates nicely what are the benefits of the different types of PMO and what are their possible responsibilities.Ralf Friedrich, President, Coaching Center Dieburg, GeProSHURRY - to get your copy of Agile Project Management, The Agile PMO, Scroll up and Click the buy button now!! 100% Satisfaction Guaranteed

To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

"Readers can benefit from the expertise of Mel Bost as both a project manager and a PMO practitioner. Kudos to him for bringing us this valuable perspective on lessons learned." —Mark Price Perry, Founder, BOT International and author of Business Driven Project Portfolio Management "Every project —by definition —produces a valuable outcome, whether it be a bridge, an app, or a new service.? But what author Mel Bost points out so well in this book, is that projects also yield something perhaps even more valuable: lessons learned, enabling an enterprise to execute projects sustainably better, with sustained benefits realization.? With a flair for storytelling, Bost uses case studies, templates, and examples from his vast and varied PM and PMO experience to make this book a valuable read for any project manager who wants to consistently master the art and science of project management."?—Rich Maltzman, co-author of the Cleland Award-Winning Green Project Management as well as Bridging the PM Competency Gap Project Management Lessons Learned: A Continuous Process Improvement Framework is intended for project managers, PMO professionals, and students of project management who wish to apply performance-based feedback to their process and project improvements. This feedback is the basis for modern process control theory, which is playing a greater and greater role in process design. Readers can apply the Process Feedback Framework, as well as lesson learned from the book's case studies, to meet challenges that arise now and in the future. Special focus is given to technology development in projects and sustainability implications of process design. The book emphasizes rationale for a robust project risk management program which capitalizes on lessons learned. PMO leaders can use the organizational dynamics and systems archetypes applications presented in the book to define project policy standards and procedures to align PMO behaviors with performance objectives. as both a project manager and a PMO practitioner. Kudos to him for bringing us this valuable perspective on lessons learned." —Mark Price Perry, Founder, BOT International and author of Business Driven Project Portfolio Management "Every project —by definition —produces a valuable outcome, whether it be a bridge, an app, or a new service.? But what author Mel Bost points out so well in this book, is that projects also yield something perhaps even more valuable: lessons learned, enabling an enterprise to execute projects sustainably better, with sustained benefits realization.? With a flair for storytelling, Bost uses case studies, templates, and examples from his vast and varied PM and PMO experience to make this book a valuable read for any project manager

who wants to consistently master the art and science of project management."?—Rich Maltzman, co-author of the Cleland Award-Winning Green Project Management as well as Bridging the PM Competency Gap Project Management Lessons Learned: A Continuous Process Improvement Framework is intended for project managers, PMO professionals, and students of project management who wish to apply performance-based feedback to their process and project improvements. This feedback is the basis for modern process control theory, which is playing a greater and greater role in process design. Readers can apply the Process Feedback Framework, as well as lesson learned from the book's case studies, to meet challenges that arise now and in the future. Special focus is given to technology development in projects and sustainability implications of process design. The book emphasizes rationale for a robust project risk management program which capitalizes on lessons learned. PMO leaders can use the organizational dynamics and systems archetypes applications presented in the book to define project policy standards and procedures to align PMO behaviors with performance objectives.

Describing the initiation, design, execution, and control of a strategic project office, this book provides step-by-step instructions for establishing a PMO. The author emphasizes cost management, cultural change, risk assessment, resource allocation, and skills tracking to increase project value, organizational efficiency, and productivity. He explores various aspects relating to planning and implementing the strategic project office, and concludes by considering how to change the organizational culture to match the new organization. Concise and easy, the book covers the many pitfalls and minefields and provide strategies to avoid them.

Already a best practice for the majority of Fortune 500 companies, Program Management Office (PMO) is being embraced by large and small organizations eager to efficiently manage all their projects. This helpful guide introduces readers to the business reasons for having a centralized project department and explains the PMO's functions and how to set up and run a PMO. Readers will find detailed information on selecting projects, conducting project health checks, providing program management training to the organization, creating and implementing a standardized program management process, and monitoring and controlling the overall status of all current projects. The book includes key definitions as well as sample forms readers can use in completing administrative tasks and producing reports. This book is an indispensable introduction to this important and powerful trend in project management.

Since project management offices began to appear in organizations over the last decade, project management practitioners and their organizations have been asking how to structure project management offices (PMOs) and what functions to assign them. In The Project Management Office (PMO): A Quest For Understanding, authors Brian Hobbs and Monique Aubry address these questions, providing a look at how PMOs exist today, and some clues about how and why they're changing. Of particular interest to practitioners, the authors address the roles that PMOs play in organizations, which provides valuable insights for better creating, structuring and governing PMOs. When designing a PMO, an organization has a variety of choices regarding the PMO's structure and role assignment. By providing a way to define PMOs by type, this research explores how to set up and define a PMO, depending upon the specific type of PMO The authors discuss the many bases for the types of PMOs, including structural characteristics and functions, and how these types affect the PMO's role in the organization.

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