

Total Productive Maintenance Second Edition

Analyzing maintenance as an integrated system with objectives, strategies and processes that need to be planned, designed, engineered, and controlled using statistical and optimization techniques, the theme of this book is the strategic holistic system approach for maintenance. This approach enables maintenance decision makers to view maintenance as a provider of a competitive edge not a necessary evil. Encompassing maintenance systems; maintenance strategic and capacity planning, planned and preventive maintenance, work measurements and standards, material (spares) control, maintenance operations and control, planning and scheduling, maintenance quality, training, and others, this book gives readers an understanding of the relevant methodology and how to apply it to real-world problems in industry. Each chapter includes a number exercises and is suitable as a textbook or a reference for a professionals and practitioners whilst being of interest to industrial engineering, mechanical engineering, electrical engineering, and industrial management students. It can also be used as a textbook for short courses on maintenance in industry. This text is the second edition of the book, which has four new chapters added and three chapters are revised substantially to reflect development in maintenance since

the publication of the first edition. The new chapters cover reliability centered maintenance, total productive maintenance, e-maintenance and maintenance performance, productivity and continuous improvement.

Process industries have a particularly urgent need for collaborative equipment management systems, but until now have lacked for programs directed toward their specific needs. TPM in Process Industries brings together top consultants from the Japan Institute of Plant Maintenance to modify the original TPM Development Program. In this volume, they demonstrate how to analyze process environments and equipment issues including process loss structure and calculation, autonomous maintenance, equipment and process improvement, and quality maintenance. For all organizations managing large equipment, facing low operator/machine ratios, or implementing extensive improvement, this text is an invaluable resource.

This second edition of An Introduction to Predictive Maintenance helps plant, process, maintenance and reliability managers and engineers to develop and implement a comprehensive maintenance management program, providing proven strategies for regularly monitoring critical process equipment and systems, predicting machine failures, and scheduling maintenance accordingly. Since the publication of the first edition in 1990, there have been many changes

in both technology and methodology, including financial implications, the role of a maintenance organization, predictive maintenance techniques, various analyses, and maintenance of the program itself. This revision includes a complete update of the applicable chapters from the first edition as well as six additional chapters outlining the most recent information available. Having already been implemented and maintained successfully in hundreds of manufacturing and process plants worldwide, the practices detailed in this second edition of *An Introduction to Predictive Maintenance* will save plants and corporations, as well as U.S. industry as a whole, billions of dollars by minimizing unexpected equipment failures and its resultant high maintenance cost while increasing productivity. A comprehensive introduction to a system of monitoring critical industrial equipment Optimize the availability of process machinery and greatly reduce the cost of maintenance Provides the means to improve product quality, productivity and profitability of manufacturing and production plants Best practices, mistakes, victories, and essential steps for success. To maintain competitiveness in the emerging global economy, U.S. manufacturing must rise to new standards of product quality, responsiveness to customers, and process flexibility. This volume presents a concise and well-organized analysis of new research directions to achieve these goals. Five critical

areas receive in-depth analysis of present practices, needed improvement, and research priorities: Advanced engineered materials that offer the prospect of better life-cycle performance and other gains. Equipment reliability and maintenance practices for better returns on capital investment. Rapid product realization techniques to speed delivery to the marketplace. Intelligent manufacturing control for improved reliability and greater precision. Building a workforce with the multidisciplinary skills needed for competitiveness. This sound and accessible analysis will be useful to manufacturing engineers and researchers, business executives, and economic and policy analysts.

The first edition of Just in Time provided a philosophy which could revolutionize industry. The concept - making nothing until it is needed and then producing it to the highest level of quality - sounds simple enough, but can cut a company's costs by up to 60 per cent of sales revenue. At the time of this book's original publication, there were many misconceptions as to both the content and purpose of the concept. Unfortunately, some of these misconceptions can still be seen today. Building on the strengths of the first edition, this book was written with a desire to bring the realization of the potential benefits of JIT to a wider audience. It has been influenced by the growing use of the European Excellence Model as a reference for self-evaluation of business performance and consequently

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includes a new chapter devoted to this area. A further development has been the growing awareness of the value of Total Productive Maintenance (TPM) and its relevance to JIT. Again, additional material is now included to reflect this change. The definitive, fully up-to-date guide to continuous improvement in the workplace "An updated version of a classic book that shares a wealth of new healthcare examples and case studies from around the world. The methods in this book will help you improve quality and safety, reduce waiting times, and improve the long-term financial position of your organization. Highly recommended!" --Mark Graban, author of Lean Hospitals and coauthor of Healthcare Kaizen "Every business faces the iron triangle of quality, cost, and delivery. Conventional thinking claims you cannot have all three. Not only does Mr. Imai turn that thinking on its head, but he shows you exactly how to do it." -- Matthew E. May, author of The Elegant Solution and The Laws of Subtraction "Masaaki Imai has done it again. The second edition of his famous book not only describes all the tools necessary for any type of business to implement a lean strategy but also includes a large number of excellent case studies." -- Art Byrne, author of The Lean Turnaround Written by Masaaki Imai, pioneer of modern business operational excellence and founder of the Kaizen Institute, Gemba Kaizen, Second Edition is an in-depth revision of this renowned, bestselling work. The

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book reveals how to implement cost-effective, incremental improvements in your most critical business processes. Global case studies from a wide range of industries demonstrate how gemba kaizen has been successfully used to:

- Maximize capacity and reduce inventory at Unga Limited, one of Kenya's largest flour-milling operations
- Change the IT culture at Achmea, a large European insurance firm
- Exceed customer expectations at Walt Disney World in the United States
- Improve quality at Inoue Hospital in Japan
- Transform retail processes at Sonae MC, Portugal's largest employer
- Practice daily kaizen at Tork Ledervin, a weaving plant in Brazil
- Stamp out muda at Sunclipse, an industrial packaging distributor in the United States
- Manage quality improvement by total workforce involvement at Xuji Group Corporation, an electrical manufacturer in China
- Implement gemba kaizen at many other companies worldwide

To thrive in today's competitive global economy, organizations need to operate more effectively and profitably than ever before. Developing problem solvers, increasing productivity, improving quality, and reducing waste are essential success factors. Proven strategies for achieving these goals are included in this pioneering guide. This comprehensive resource offers detailed coverage of important gemba kaizen topics, including: Quality, cost, and delivery in the gemba The five steps of workplace organization Identifying and eliminating muda--any non-value-adding

activity Visual management Supervisors' roles in the lean workplace Gemba managers' roles and accountability in sustaining high performance Just-in-time and total flow management The CEO's role in leading a kaizen culture The methods presented in Gemba Kaizen, Second Edition reveal that when management focuses on implementing kaizen (incremental, continuous improvement) in the gemba (the worksite) unique opportunities can be discovered for increasing the success and profitability of any organization. Devising optimal strategy for maintaining industrial plant can be a difficult task of daunting complexity. This book aims to provide the plant engineer with a comprehensive and systematic approach, a framework of guidelines, for tackling this problem, i.e. for deciding maintenance objectives, formulating equipment life plans and plant maintenance schedules, designing the maintenance organisation and setting up appropriate systems of documentation and control. The author, Anthony Kelly, an experienced international consultant and lecturer on this subject, calls his approach BUSINESS-CENTRED MAINTENANCE (BCM) because it springs from, and is driven by, the identification of business objectives, which are then translated into maintenance objectives and which underpin the maintenance strategy formulation. For the first time maintenance management is analysed from the perspective of the whole company and thus makes sense not only technologically but also in economic and business terms. Complete guide to maintenance from a whole-company perspective Best-selling and world-renowned author Complementary to RCM (Moubray) and TPM (Wilmott) Productivity and Reliability-Based Maintenance Management, Second Edition is intended to

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provide a strong yet practical foundation for understanding the concepts and practices of total productive maintenance (TPM) management--a proactive asset and resource management strategy that is based on enhancing equipment reliability and overall enterprise productivity. The book is intended to serve as a fundamental yet comprehensive educational and practical guide for departing from the wait-failure-emergency repair cycle that has plagued too many industries, instead advancing a proactive and productive maintenance strategy. It is not intended to be a how-to-fix-it manual, but rather emphasizes the concept of a world-class maintenance management philosophy to avoid the failure in the first place. Universities, junior and community colleges, and technical institutes as well as professional, corporate, and industrial training programs can benefit by incorporating these fundamental concepts in their technical and managerial curricula. The book can serve as a powerful educational tool for students as well as for maintenance professionals and managers. In addition to updating the previous historical and statistical data and tables, the second edition expands on and adds to case studies based on current maintenance-related events. Several numerical examples and explanations are revised in order to enhance the clarity of the methodology. The second edition introduces the readers to the state-of-the-art concepts of the Internet of Things (IoT), smart sensors, and their application to maintenance and TPM.

This work sets out to furnish all levels of engineering management with the material necessary to provide cost-effective maintenance, discussing the functional design of products as well as the identification of failure systems that permit scheduled maintenance procedures. This second edition presents information on ISO 9000 requirements, utilities management, the use of bar-coding in maintenance efforts, plant re-arrangement and minor construction, and more.

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Merging the benefits of two well-known methodologies, Lean Thinking and Total Productive Maintenance, Lean TPM shows how to secure increased manufacturing efficiency. Based on their experience of working with organisations that have successfully achieved outstanding performance, McCarthy and Rich provide the tools and techniques that convert strategic vision into practical reality. Lean TPM accelerates the benefits of continuous improvement activities within any manufacturing environment by challenging wasteful working practices, releasing the potential of the workforce, targeting effectiveness and making processes work as planned. * Unites world-class manufacturing, Lean Thinking and Total Productive Maintenance (TPM) * Shows how to achieve zero breakdowns * Optimises processes to deliver performance and new products efficiently * Delivers benefit from continuous improvement activities quickly Lean TPM provides a single change agenda for organisations. It will help to develop robust supply chain relationships and to optimise the value generating process. Supported by an integrated route map and comprehensive benchmark data, this book enables engineers, technicians and managers to explore this potent technique fully. * Unites the concepts of world-class manufacturing, Lean and TPM. * Shows how to accelerate the benefits gained from continuous improvement activities. * Includes an integrated route map for Lean TPM, including benchmark data.

Recent advancements in information systems and computer technology have led to developments in equipment and robotic technology that have permanently changed the characteristics of manufacturing equipment. Equipment Management in the Post-Maintenance Era: A New Alternative to Total Productive Maintenance (TPM) introduces a new way of thinking to help high-tech organizations manage an increasingly complex equipment base. It

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also facilitates the fundamental understanding of equipment management those in traditional industries will need to prepare for the emerging microchip era in equipment. Kern Peng shares insights gained through decades of managing equipment performance. Using a systems model to analyze equipment management, he introduces alternatives in equipment management that are currently gaining momentum in high-tech industries. The book highlights the fundamental internal flaw in maintenance organizational setup, presents new approaches to replace maintenance functional setup, and illustrates a time-tested transformation and implementation process to help transition your organization from the maintenance era to the new post-maintenance era. Breaks down the history of equipment into five phases Provides a clear understanding of equipment management fundamentals Introduces alternatives in equipment management beyond the mainstream principles of maintenance management The book examines maintenance management logistics, including planning and budgeting, training and people development, customer services and management, vendor management, and inventory management. Supplying a comprehensive look at the history of equipment management, it analyzes current maintenance practice and details approaches that can significantly improve the effectiveness and efficiency of your equipment management well into the future.

A new edition of a bestselling industrial and systems engineering reference, Handbook of Industrial and Systems Engineering, Second Edition provides students, researchers, and practitioners with easy access to a wide range of industrial engineering tools and techniques in a concise format. This edition expands the breadth and depth of coverage, emphasizing new systems engineering tools, techniques, and models. See What's New in the Second Edition: Section covering safety, reliability, and quality Section on operations research, queuing,

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logistics, and scheduling Expanded appendix to include conversion factors and engineering, systems, and statistical formulae Topics such as control charts, engineering economy, health operational efficiency, healthcare systems, human systems integration, Lean systems, logistics transportation, manufacturing systems, material handling systems, process view of work, and Six Sigma techniques The premise of the handbook remains: to expand the breadth and depth of coverage beyond the traditional handbooks on industrial engineering. The book begins with a general introduction with specific reference to the origin of industrial engineering and the ties to the Industrial Revolution. It covers the fundamentals of industrial engineering and the fundamentals of systems engineering. Building on this foundation, it presents chapters on manufacturing, production systems, and ergonomics, then goes on to discuss economic and financial analysis, management, information engineering, and decision making. Two new sections examine safety, reliability, quality, operations research, queuing, logistics, and scheduling. The book provides an updated collation of the body of knowledge of industrial and systems engineering. The handbook has been substantively expanded from the 36 seminal chapters in the first edition to 56 landmark chapters in the second edition. In addition to the 20 new chapters, 11 of the chapters in the first edition have been updated with new materials. Filling the gap that exists between the traditional and modern practice of industrial and systems engineering, the handbook provides a one-stop resource for teaching, research, and practice. This reference manual is designed to help those interested in passing the ASQ's certification exam for Six Sigma Green Belts and others who want a handy reference to the appropriate materials needed to conduct successful Green Belt projects. It is a reference handbook on running projects for those who are already knowledgeable about process improvement and

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variation reduction. The primary layout of the handbook follows the ASQ Body of Knowledge (BoK) for the Certified Six Sigma Green Belt (CSSGB) updated in 2015. The authors were involved with the first edition handbook, and have utilized first edition user comments, numerous Six Sigma practitioners, and their own personal knowledge gained through helping others prepare for exams to bring together a handbook that they hope will be very beneficial to anyone seeking to pass the ASQ or other Green Belt exams. In addition to the primary text, the authors have added a number of new appendixes, an expanded acronym list, new practice exam questions, and other additional materials

The extensively revised second edition of Terry Wireman's landmark introduction to CMMS has been written to assist anyone investigating the possibility of using a computer in the maintenance function. It provides the information needed to successfully evaluate, select, and implement a system. Readers unfamiliar with the earlier book will discover how progressive companies are using computer programs to achieve cost reduction and control the maintenance of any facility.

Completely revised and updated, this new edition of a classic reference focuses on the financial approach to the subject methodology that produces quantifiable results allowing a TPM program to be sustainable. And while clarifying what TPM is and what it is not, it clearly presents the economic value of TPM and shows how to calculate the Return on Investment (ROI) that a company can expect. It is the perfect resource for anyone who is considering implementing TPM or looking for ways of improving their current process.

The purpose of this book is to describe how lean and supply chain management can be combined to achieve world-class business performance. To accomplish this purpose, the book

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contains both basic material on lean and supply chain management, as well as content from current journal research findings, strategies, issues, concepts, philosophies, procedures, methodologies, and practices in managing a lean supply chain. Presented in a topical fashion, the chapters deal with a wide-range of subjects that support, nurture, and advance principles, concepts, and methodologies of lean supply chain management. Contents: Introduction to Lean and Supply Chain Management: Lean Supply Chains The Nexus of Lean and Supply Chain Management Topics in Lean Supply Chain Management: Topics in Lean Supply Chain Leadership Strategic Customer Value Focus in Lean Supply Chain Management Topics in Aligning Lean Supply Chain Strategy, Tactics, and Operational Plans Ethics, Trust, and Collaboration Topics in Lean Supply Chains Topics in Globalization and Cultural Impacts on Lean Supply Chains Topics in Lean Supply Chain Information Systems Topics in Lean Supply Chain New Product Development Topics in Lean Supply Chain E-commerce Topics in Lean Supply Chain Outsourcing Topics in Sustainable Lean Supply Chains Topics in Building Agile and Flexible Lean Supply Chains Readership: Undergraduates, Graduates, academics and consultants who are interested to know more about lean supply chain management. Keywords: Lean; Lean Management; Supply Chain; Supply Chain Management Review: Key Features: This is a topical book, that focuses in-depth on the Lean topics that are covered This book covers many of the newer Lean topics that are the focus point for Lean firms today The chapters of this book has been updated with current literature and even include the most recent advances in Lean-related technology (some of which have yet to be implemented but are in the planning stages)

When project managers are faced with budget cuts and fewer resources, waste elimination

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becomes a priority in maintaining effectiveness. This does not mean shortening or abandoning traditional project cycles. In fact, fast results on critical assignments can only be completed with strong plans and a detailed work breakdown structure. The connections, or lack thereof, are what strongly impact performance and quality. Lean and Agile, as covered in this book, are meant to enhance traditional project management, not replace the science. A strong foundation in traditional project management is necessary to appreciate the benefits of adopting Lean and Agile. *Lean and Agile Project Management: How to Make Any Project Better, Faster, and More Cost Effective* defines the wastes and issues found in project management and demonstrates how they can be addressed by engaging Lean thinking and Agile techniques. This book also:

- Shows how to apply Lean principles to project management (PM)
- Teaches the application of simple Six Sigma metrics in PM
- Discusses the adoption of Agile techniques in PM in order to stay on task and remain flexible
- Helps readers discover the theoretical synergies between popular PM programs
- Promotes an understanding of how Lean people skills can help a person become a better leader and manager

Since the publication of the first edition of this book, the bodies of knowledge have all been systematically updated. In addition, through conducting peer groups and detailed workshops, the Author has simplified many of the basics, and they are now much easier to understand. Essentially, the Author believes traditional project management can benefit from adding Lean and Agile, but she has simplified the model for greater efficiency. Winner of a Shingo Research and Professional Publication Award *Lean Production Simplified, Second Edition* is a plain language guide to the lean production system written for the practitioner by a practitioner. It delivers a comprehensive insider's view of lean manufacturing.

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The author helps the reader to grasp the system as a whole and the factors that animate it by organizing the book around an image of a house of lean production. Highlights include: A comprehensive view of Toyota's lean manufacturing system A look at the origins and underlying principles of lean Identifying the goals of lean production Practical problem solving for lean production Activities that support involvement - Kaizen circles, suggestion systems, and problem solving This second edition has been updated with expanded information on the Lean Improvement Process; Production Physics and Little's Law - the fundamental equation for both manufacturing and service industries ($\text{cycle time} = \text{work in process}/\text{throughput}$); Value Stream Thinking - combining processes required to bring the product or service to the customer; Hoshin Planning -- using the Planning and Execution Tree diagram and Problem Solving -- including the "Five Why" method and how to use it. Lean Production Simplified, Second Edition covers each of the components of lean within the context of the entire lean production system. The author's straightforward common sense approach makes this book an easily accessible on-the-floor resource for every operator.

Reduce or eliminate costly downtime Short on theory and long on practice, this book provides examples and case studies, designed to provide maintenance engineers and supervisors with a framework for operational strategies and day-to-day management and training techniques that will keep their equipment running at top efficiency.

This book disseminates the current trends among innovative and high-quality research regarding the implementation of conceptual frameworks, strategies, techniques, methodologies, informatics platforms and models for developing advanced industrial tools and techniques and their application in different fields. It presents a collection of theoretical, real-

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world and original research works in the field of applied industrial tools and techniques. The text goes beyond the state-of-the-art in the field of industrial and software engineering, listing successful applications and use cases of studies of new approaches, applications, methods, techniques for developing advanced industrial tools, methodologies and techniques and their application in different fields. The topics covered in this book are of interest to academics, researchers, students, stakeholders and consultants.

TPM (Total Productive Maintenance) is an innovative approach to maintenance. This book introduces TPM to managers and outlines a three-year program for systematic TPM development and implementation.

"As the only reference that provides vital information in a concise and easy-to-use format, Benchmarking Best Practices in Maintenance Management will provide users with all the necessary tools to be successful in benchmarking maintenance management. As a revision of the author's previously successful resource, World Class Maintenance Management, it presents a logical, step-by-step methodology that will enable a company to conduct a cost-effective benchmarking effort. It presents an overview of the benchmarking process, a self analysis, and a database of the results of more than 100 companies that have used the analysis. "This is an excellent reference manual. I believe it should be in the hands of every manager, engineer, and supervisor in the maintenance field." --James A. Collier, University of Arkansas"

Lean Production for Competitive Advantage: A Comprehensive Guide to Lean Methodologies and Management Practices, Second Edition introduces Lean philosophy and illustrates the effective application of Lean tools with real-world case studies. From fundamental concepts to

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integrated planning and control in pull production and the supply chain, the text provides a complete introduction to Lean production. Coverage includes small batch production, setup reduction, pull production, preventive maintenance, standard work, as well as synchronizing and scheduling Lean operations. Detailing the key principles and practices of Lean production, the text also: Illustrates effective implementation techniques with case studies from a range of industries. Includes questions and completed problems in each chapter. Explains how to effectively partner with suppliers and employees to achieve productivity goals Designed for students who have a basic foundation in production and operations management, the text provides a thorough understanding of the principles of Lean. It also offers practical know-how for implementing a culture of continuous improvement on the shop floor and in the office, creating a heightened sense of responsibility in all stakeholders, and enhancing productivity and efficiency to improve the bottom line. In this second edition, the author addresses management's role in Lean production. Early observers of Japanese methods focused on the shop floor to see amazing things unlike anything practiced elsewhere. And the thinking was, if the "methods" could be adopted by companies elsewhere, those companies would experience the success of the Japanese. What the early observers hadn't considered were dramatic differences in the way those companies were managed, both daily and strategically. The "management side" of Lean production is addressed in two new chapters, one devoted to daily management, the other to strategy deployment. Additionally, there is a new chapter that addresses breakthrough improvement and an approach to achieving it called Production Preparation Process. Every chapter has been revised and expanded to better tell the story of Lean production—its history, applications, practices, and methods.

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To be able to compete successfully both at national and international levels, production systems and equipment must perform at levels not even thinkable a decade ago. Requirements for increased product quality, reduced throughput time and enhanced operating effectiveness within a rapidly changing customer demand environment continue to demand a high maintenance performance. In some cases, maintenance is required to increase operational effectiveness and revenues and customer satisfaction while reducing capital, operating and support costs. This may be the largest challenge facing production enterprises these days. For this, maintenance strategy is required to be aligned with the production logistics and also to keep updated with the current best practices. Maintenance has become a multidisciplinary activity and one may come across situations in which maintenance is the responsibility of people whose training is not engineering. This handbook aims to assist at different levels of understanding whether the manager is an engineer, a production manager, an experienced maintenance practitioner or a beginner. Topics selected to be included in this handbook cover a wide range of issues in the area of maintenance management and engineering to cater for all those interested in maintenance whether practitioners or researchers. This handbook is divided into 6 parts and contains 26 chapters covering a wide range of topics related to maintenance management and engineering. Compared to its widespread implementation across almost all areas of production, Lean improvement efforts lag within the process industries. While many innovators have successfully applied Lean principles to these industries during the past three decades, most of those pioneering efforts were never recorded to guide the improvement efforts of others. Drawing on more than 40 years of application experience at one of the world's largest

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chemical and materials manufacturers, coupled with 10 years in private practice, Peter King corrects this void by providing the first comprehensive resource written explicitly for change agents within the process industries. Focusing on areas where the improvement needs of the process industry differ from parts assembly manufacturing, *Lean for the Process Industries: Dealing with Complexity, Second Edition*: Covers each of the eight wastes commonly described in Lean literature, looking at how they manifest themselves in process operations. Explains how to adapt value stream mapping for process operations. Shows how to identify the root causes of bottlenecks, and how to manage them to optimize flow until they can be eliminated. Provides practical techniques to overcome the barriers which have prevented the application of Cellular Manufacturing to process operations. Discusses the role of business leadership in a Lean strategy, describing both enabling and counter-productive management behaviors Since the publication of the first edition of this book, Peter King has been busy consulting with food, beverage, gasoline additive, and nutraceutical companies -- these new experiences have broadened his perspectives on certain Lean processes and have given him a richer set of examples to discuss in this new edition. While Value Stream Mapping is a very powerful tool to understand flow, bottlenecks, and waste in an operation, the traditional format as presented in many other books does not describe all of the data required to fully understand process flow and its detractors. This new edition highlights the necessary additions with examples of why they are useful. Product wheel scheduling achieves production leveling in a far more comprehensive and effective way than traditional heijunka methods. This edition has a more thorough description of the wheel concept and design steps, and more examples from actual applications.

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Tap into Joel Levitt's vast array of experience and learn how to improve almost any aspect of your maintenance organization (including your own abilities)! This new edition of a classic first educates readers about the globalization of production and the changing of the guard of maintenance leadership, and then gives them real usable ideas to aid in these areas.

Completely reorganized so that material is presented within the context of major sections, the second edition tells the story of maintenance management in factory settings. It provides coverage of potential problems and new opportunities, what bosses really want, specifics for improvement of maintenance and production, World Class Maintenance Management revisited and revised, quality improvement, complete coverage of current maintenance practices, processes, process aids, interfaces and strategies, as well as personal and personnel development strategies. Contains a specialized glossary so users can more easily understand the specialized language of factory maintenance. Provides specific "how-to" tips and concrete techniques and examples for continuous improvement. Updates the 20 steps to world class maintenance to include the 6 areas of focus for world class maintenance. Includes a completely updated maintenance evaluation questionnaire that reflects new techniques and technologies. Breaks down and explains the three-team approach to maintenance work. Offers new sections on: managing shutdowns, craft training, and communications. Contains major revisions to the RCM discussion and includes a new discussion about PMO.

Autonomous maintenance is an especially important pillar of Total Productive Maintenance (TPM) because it enlists the intelligence and skills of the people who are most familiar with factory machines-- equipment operators. Operators learn the maintenance skills they need to know through a seven-step autonomous maintenance program. Most companies in the West

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stop after implementing the first few steps and never realize the full benefits of autonomous maintenance. This book contains comprehensive coverage of all seven steps--not just the first three or four. It includes: An overview of autonomous maintenance features and checklists for step audits to certify team achievement at each AM step. TPM basics such as the six big losses, overall equipment effectiveness (OEE), causes of losses, and six major TPM activities. An implementation plan for TPM and five countermeasures for achieving zero breakdowns. Useful guidelines and case studies in applying AM to manual work such as assembly, inspection, and material handling. Integrates examples from Toyota, Asai Glass, Bridgestone, Hitachi, and other top companies. By treating machines as partners and taking responsibility for them, you get machines that you can rely on and help maintain an energized and responsive workplace. For companies that are serious about taking autonomous maintenance beyond mere cleaning programs, this is an essential sourcebook and implementation support.

Whether you are an engineer considering certification, or a non-engineer seeking to communicate more intelligently about manufacturing-related issues, *Fundamentals of Manufacturing* provides virtually all the information you need to know. The book is based singularly on SME's certification Institute's 'Body of Knowledge.' Fifteen manufacturing experts, including educators, practitioners in the field, subject matter specialists, have checked the content for relevancy, accuracy and clarity, guaranteeing focused self-study and solid answers to questions regarding the fundamentals. Features: Thorough review of manufacturing fundamentals with samples and practice problems; Detailed table of contents and index; Referencing feature provides quick access to figures, tables, equations, problems and

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solutions; Mathematical equations, newly reformatted, are arranged logically according to the sequence they're presented; Includes a number key to practice problems; Up-to-date with current theoretical models, notably lean manufacturing. Benefits: Increased knowledge of manufacturing engineering and what is covered on the Fundamentals of Manufacturing Certification Examination; Example questions and problems prepare you for real-world situations; Great reference. Specific Information is logically enumerated, so it's easy to find; Orderly presentation and layout makes for good retention and enjoyable reading.

Uptime describes the combination of activities that deliver fewer breakdowns, improved productive capacity, lower costs, and better environmental performance. The bestselling second edition of Uptime has been used as a textbook on maintenance management in several postsecondary institutions and by many companies as the model framework for their maintenance management programs. Following in the tradition of its bestselling predecessors, Uptime: Strategies for Excellence in Maintenance Management, Third Edition explains how to deal with increasingly complex technologies, such as mobile and cloud computing, to support maintenance departments and set the stage for compliance with international standards for asset management. This updated edition reflects a far broader and deeper wealth of experience and knowledge. In addition, it restructures its previous model of excellence slightly to align what must be done more closely with how to do it. The book provides a strategy for developing and executing improvement plans that work well with the new values prevalent in today's workforce. It also explains how you can use seemingly competing improvement tools to complement and enhance each other. This edition also highlights action you can take to compensate for the gradual loss of skills in the current workforce as "baby boomers" retire.

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Total Productive Maintenance Second Edition By Terry Wireman 2004, 224pp, illus., ISBN: 978-0-8311-0210-4, \$46.95 Written for anyone who is considering implementing or currently using TPM or looking for ways of improving their current process, the second edition focuses on the financial approach to the subject—a methodology that produces quantifiable results allowing a TPM program to be sustainable. Completely revised and updated, this classic reference is the most flexible and comprehensive approach documented to date. Additionally, it offers a significant amount of new material, such as: 1. Various case studies that show how to explain the value of OEE to everyone in the organization from the senior executive to the shop floor personnel. 2. OEE discussions showing how to dollarize results and present the financial terms to executive financial personnel. 3. A clarification of the goals and objectives of TPM, allowing TPM Champions to clearly present a TPM business case to their organizations. 4. The pitfalls that may be encountered during TPM implementation and how to avoid or correct these problems.

Many readers already regard the Maintenance Planning and Scheduling Handbook as the chief authority for establishing effective maintenance planning and scheduling in the real world. The second edition adds new sections and further develops many existing discussions to make the handbook more comprehensive and helpful. In addition to practical observations and tips on such topics as creating a weekly schedule, staging parts and tools, and daily scheduling, this second edition features a greatly expanded CMMS appendix which includes discussion of critical cautions for implementation, patches, major upgrades, testing, training, and interfaces with other company software. Readers will also find a timely appendix devoted to judging the potential benefits and risks of outsourcing plant work. A new appendix provides guidance on

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the "people side" of maintenance planning and work execution. The second edition also has added a detailed aids and barriers analysis that improves the appendix on setting up a planning group. The new edition also features "cause maps" illustrating problems with a priority systems and schedule compliance. These improvements and more continue to make the Maintenance Planning and Scheduling Handbook a maintenance classic.

With its easy-to-read writing style, Productivity and Reliability-Based Maintenance Management provides a strong yet practical foundation on Total Productive Maintenance (TPM). This comprehensive practical guide departs from the wait-failure-emergency repair cycle that plagues many industries today. Instead, this text takes a proactive and productive maintenance approach, focusing on how to avoid failure in the first place. By using real-world case studies in every chapter, the author reinforces the importance of sound and proactive maintenance practices. The use of end-of-chapter problems and discussion questions helps to solidify concepts presented. Productivity and Reliability-Based Maintenance Management is a powerful educational tool for students as well as maintenance professionals and managers. This volume was previously published under the same title in 2004 by Pearson Education, and has been reprinted with permission through an arrangement with the author.

A systematic approach to improving production and quality systems, total productive maintenance (TPM) involves all employees through a moderate investment in maintenance. Therefore, a successful TPM implementation requires support of all employees from C-level on down. Total Productive Maintenance: Strategies and Implementation Guide highlights the Considering maintenance from a proactive, rather than reactive, perspective, Maintenance Excellence details the strategies, tools, and solutions for maximizing the productivity of

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physical assets—focusing on profitability potential. The editors address contemporary concerns, key terms, data requirements, critical methodologies, and essential mathematical needs. They present maintenance in a business context, review planning, measurement, feedback, and techniques related to cost, efficiency, and results, and summarize applications of tools and software from statistics and neural networks to cost-optimized models.

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